** PUBLIC DISCLOSURE COPY **

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990 for instructions and the latest information. and ending SEP 30, 2022

D Employer identification A For the 2021 calendar year, or tax year beginning OCT 1, 2021

В	Check applic	cif able:	C Name of organization			D Employer i	dentificat	tion number		
г	Ad	dress	MERIDIAN INTERNATIONAL CENTER							
F	⊟ _{Na}	ange me	Doing business as			53-025	59663			
F	Init		Number and street (or P.O. box if mail is not de	livered to etreet address)	Room/suite					
F	ret	nal	1630 CRESCENT PLACE NW	iivereu to street audress)	NUUIII/SUILE	E Telephone number (202) 939-5532				
_	reti	urn/ min- ed	City or town, state or province, country, and	7IP or foreign postal code		G Gross receipts		38,691,213.		
Г	Am	nended	WASHINGTON, DC 20009	ZIF of foreign postal code		H(a) Is this a g				
F	Ap	urn plica-	F Name and address of principal officer: STUAL	RT HOLLTDAY		for subord	-			
_	tion per	n nding	SAME AS C ABOVE			H(b) Are all subord				
$\overline{}$	Tay.	evemi		◀ (insert no.)	or 527			t. See instructions		
			➤ WWW.MERIDIAN.ORG	(πισειτ πο.) 4347 (α)(1)	01 021	H(c) Group exe				
				sociation Other	1 Year	of formation: 196		State of legal domicile: DC		
	art		ummary		L 1001	or rormation.	111	rtate of logar doffilono,		
	1		efly describe the organization's mission or most	significant activities: SEE SC	HEDULE O					
9	ַ פֿ	5,,,	ony december the organization of micelon of meet	organicalite doctations.						
Activition 8. Coverson	2	Ch	eck this box if the organization disco	ntinued its operations or dispos	sed of more	than 25% of its	net assets	 S.		
Š	3		mber of voting members of the governing body	(D) (I)				27		
Ç	6 4		mber of independent voting members of the gov				· -	26		
Ó	ชี ก 5		al number of individuals employed in calendar y					170		
:	6		al number of volunteers (estimate if necessary)					26		
:	<u> </u>	a Tot	al unrelated business revenue from Part VIII, co					478.		
<	(b Ne	unrelated business taxable income from Form					0.		
						Prior Year		Current Year		
,	8	Co	ntributions and grants (Part VIII, line 1h)			15,424,	,958.	35,461,526.		
Š	9	Pro	gram service revenue (Part VIII, line 2g)				0.	0.		
0.100700	10) Inv	estment income (Part VIII, column (A), lines 3, 4,		1,111,	,519.	128,688.			
٥	² 11	I Oth	ner revenue (Part VIII, column (A), lines 5, 6d, 8c	, 9c, 10c, and 11e)		218	,667.	384,053.		
	12	2 Tot	al revenue - add lines 8 through 11 (must equal	Part VIII, column (A), line 12)		16,755,	,144.	35,974,267.		
	13	3 Gra	ants and similar amounts paid (Part IX, column (A), lines 1-3)		517	,629.	2,858,480.		
	14	l Be	nefits paid to or for members (Part IX, column (A), line 4)			0.	0.		
٩	<u>2</u> 15	5 Sal	aries, other compensation, employee benefits (F	Part IX, column (A), lines 5-10)		10,786,	,903.	13,261,841.		
L	16		fessional fundraising fees (Part IX, column (A), I				0.	0.		
2	2	b Tot	al fundraising expenses (Part IX, column (D), line	e 25)	990.					
Ú	<u>ا</u> ا		ner expenses (Part IX, column (A), lines 11a-11d,			4,235		19,206,815.		
	18		al expenses. Add lines 13-17 (must equal Part I			15,540,		35,327,136.		
_	19	Re ¹	venue less expenses. Subtract line 18 from line	12		1,215,	,079.	647,131.		
3 OF	ces				Ве	ginning of Current		End of Year		
sset	<u> </u>					21,513,		24,363,247.		
Net Assets	필 21		al liabilities (Part X, line 26)			10,321,		13,026,097.		
Ž	₹ 22		t assets or fund balances. Subtract line 21 from	line 20		11,192,	,491.	11,337,150.		
	art		Signature Block							
			s of perjury, I declare that I have examined this return,					lowledge and belief, it is		
tru	e, cor	rect, a	nd complete. Declaration of preparer (other than office	er) is based on all information of wr	iich preparer	nas any knowledg	е.			
٠.			Signature of officer			Date				
Sig				JEET CED		Date				
He	ere		THERESA FURMAN, CHIEF FINANCIAL C	FFICER						
		P.		D	1	Date	Check] PTIN		
D.	: 4		int/Type preparer's name ISTEN BARNETT	Preparer's signature		1 (0 T (0 0	f 🗀	J		
Pa				ier p		self-employed	P01234578 12-0714325			
	epare			•		Firm's E	IIN > 4	12 U/11J2J		
US	e Only	y Fir	m's address 1001 WATER ST. STE. 500 TAMPA, FL 33602			Dharra	20 813-3	16_2300		
N 4 -	4l		·	uo? Coo inot uotiona		Prione i	10.013-3	16-2300 X Yes No		
IVIE	ay the	HO	discuss this return with the preparer shown abo	ve : See instructions				Yes No		

Pa	rt III Statement of Program Service Accomplishments	
	Check if Schedule O contains a response or note to any line in this Part III	X
1	Briefly describe the organization's mission:	
	MERIDIAN INTERNATIONAL CENTER IS A NONPARTISAN, NONPROFIT DIPLOMACY	
	CENTER FOUNDED IN 1960 WITH THE VISION THAT GREATER UNDERSTANDING AND	
	COLLABORATION BETWEEN THE UNITED STATES AND THE WORLD LEADS TO A MORE	
	SECURE AND PROSPEROUS FUTURE FOR ALL. HEADQUARTERED IN WASHINGTON, DC,	
2	Did the organization undertake any significant program services during the year which were not listed on the	
	prior Form 990 or 990-EZ?	X No
	If "Yes," describe these new services on Schedule O.	_
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes	X No
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.	
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and	
	revenue, if any, for each program service reported.	
4a		0.
	INTERNATIONAL VISITOR LEADERSHIP PROGRAM - FOR OVER 60 YEARS, MERIDIAN	
	HAS BEEN A PRINCIPAL PARTNER IN IMPLEMENTING THE INTERNATIONAL VISITOR	
	LEADERSHIP PROGRAM (IVLP), THE U.S. DEPARTMENT OF STATE'S PREMIER	
	PROFESSIONAL EXCHANGE PROGRAM. WORKING WITH THE BUREAU OF EDUCATIONAL	
	AND CULTURAL AFFAIRS, MERIDIAN DEVELOPS AND ADMINISTERS IVLP PROJECTS	
	FOR APPROXIMATELY 1,500 EMERGING INTERNATIONAL LEADERS, ABOUT ONE-THIRD	
	OF THE PROGRAM TOTAL IN A TYPICAL YEAR. PROGRAM PARTICIPANTS COME TO	
	THE U.S. FROM AROUND THE WORLD, REPRESENTING DIVERSE FIELDS SUCH AS	
	GOVERNMENT, POLITICS, MEDIA, EDUCATION AND THE JUDICIARY. MERIDIAN'S	
	EFFORTS INCLUDE DESIGNING AND DEVELOPING PROGRAM CONTENT, INTRODUCING	
	VISITORS TO AMERICAN SOCIETY AND CULTURE, AND MANAGING LOGISTICS. AFTER	
	THE COVID PANDEMIC SHUTTERED IN-PERSON EXCHANGES FOR TWO YEARS,	
4b	(Code:) (Expenses \$6,546,655. including grants of \$1,798,072.) (Revenue \$ CUSTOMIZED EXCHANGE PROGRAMS - THESE OFFERINGS INCLUDE HIGH-QUALITY,	0.
	CUSTOMIZED PEOPLE-TO-PEOPLE EXCHANGE PROGRAMS AND TRAININGS FOR	
	PROFESSIONALS, YOUTH, AND EMERGING LEADERS WORLDWIDE. TOP PROGRAM AREAS AND THEMES FOR 2022 INCLUDE:	
	AND THEMES FOR 2022 INCHOUSE.	
	1) JOURNALISM AND MEDIA: MERIDIAN DEVELOPS AND IMPLEMENTS TRAINING AND	
	REPORTING OPPORTUNITIES FOR INTERNATIONAL JOURNALISTS, MEDIA	
	EXECUTIVES, PRODUCERS, AND INFLUENCERS. THESE PROGRAMS INCLUDE	
	REPORTING TOURS, PROFESSIONAL RESIDENCIES, TRAINING INSTITUTES, AND	
	SHORT-TERM STUDY TOURS DESIGNED TO SUPPORT PARTICIPANTS' PROFESSIONAL	
	DEVELOPMENT AND TO CONNECT PARTICIPANTS WITH AMERICAN EXPERTS AND	
	PEERS;	
4c	(Code:) (Expenses \$ 2,003,193. including grants of \$ 65,522.) (Revenue \$	0.
	CULTURAL PROGRAMS - MERIDIAN IS THE LEADING CENTER IN THE UNITED	
	STATES THAT EMPLOYS THE ARTS AND CULTURE AS AN EFFECTIVE TOOL OF	
	DIPLOMACY AND CROSS-CULTURAL UNDERSTANDING. FROM VIBRANT VISUAL ART	
	DISPLAYS TO FILM SCREENINGS, DELEGATIONS AND CONCERTS, MERIDIAN'S	
	CULTURAL PROGRAMS AIM TO STRENGTHEN RELATIONSHIPS WORLDWIDE BY BRINGING	
	TOGETHER PEOPLE FROM DIVERSE COMMUNITIES TO CELEBRATE SHARED INTERESTS	
	AND COMMON VALUES. IN ADDITION TO CULTURAL EXCHANGES RANGING FROM	
	MURALS AND HIP HOP TO THEATRE ARTS, ART EXHIBITIONS CREATE IMPACTFUL	
	AND POSITIVE IMPRESSIONS OF THE UNITED STATES THAT ARE MORE IMPORTANT	
	THAN EVER TO BOLSTER U.S. GLOBAL ENGAGEMENT. THESE EXHIBITIONS HAVE	
	REACHED MILLIONS IN MORE THAN 310 CITIES IN 79 COUNTRIES WORLDWIDE.	
	MAJOR CULTURAL PROGRAMS IN 2022 INCLUDED THE UAE-U.S.: 50 YEARS IN	
4d	Other program services (Describe on Schedule O.)	
	(Expenses \$ 613,515. including grants of \$) (Revenue \$ 0.)	
40	Total program service expenses 26,688,811.	

Form 990 (2021) MERIDIAN INTERNATIONAL CENTER Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8	Х	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments		17	
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,		37	
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			Х
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Λ
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total	44-		Х
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Λ
a	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in	444	х	
_	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	21	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	х	
120	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	111	21	
ıza	, ,	12a	х	
h	Schedule D, Parts XI and XII Was the organization included in consolidated, independent audited financial statements for the tax year?	IZa		
D	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a		14a		Х
	Did the organization maintain an office, employees, or agents outside of the United States? Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	. Tu		
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	х	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	Х	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes."			
	complete Schedule G, Part III	19		Х
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II	21	Х	

Form 990 (2021) MERIDIAN INTERNATIONAL CENTER

Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
_	Schedule K. If "No," go to line 25a	24a		Х
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	04-		
	any tax-exempt bonds? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24c 24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	24u		
2 5a	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		х
h	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	200		
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes." complete			
	Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			v
00	"Yes," complete Schedule L, Part IV	28c 29		X
29 30	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	30		х
31	contributions? If "Yes," complete Schedule M	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete</i>			
	Schedule N, Part II	32		х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Х	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		Х
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			v
00	and that is treated as a partnership for federal income tax purposes? <i>If</i> "Yes," <i>complete Schedule R, Part VI</i>	37		Х
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?	20	Х	
Pa	Note: All Form 990 filers are required to complete Schedule O † V Statements Regarding Other IRS Filings and Tax Compliance	38	21	
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	X	İ

Form 990 (2021)

MERIDIAN INTERNATIONAL CENTER

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

				Yes	No
2 a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,				
	, , , , , , , , , , , , , , , , , , , ,	la 170)		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?		2b	X	
_	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.				v
			3a		Х
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O		3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other auth		4a		х
h	financial account in a foreign country (such as a bank account, securities account, or other financial account "Yes," enter the name of the foreign country	Juni) !	44		
J	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial According to the following seems of th	unts (FBAR)			
5a		anto (i b) trij.	5a		х
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction		5b		Х
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		5с		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the o				
	any contributions that were not tax deductible as charitable contributions?		6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions	or gifts			
	were not tax deductible?		6b		
7	Organizations that may receive deductible contributions under section 170(c).				
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and service	es provided to the payor?	7a	Х	
			7b	Х	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was r	equired			
	to file Form 8282?		7c		Х
	,	'd	_		v
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit control of the organization during the control of the organization of the organizati		7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract.		7f		Λ
g	If the organization received a contribution of qualified intellectual property, did the organization file Form If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization		7g 7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by		711		
Ū	and the second section is a second by a second by a second second second second second second second		8		
9	Sponsoring organizations maintaining donor advised funds.				
а	Did the arrangement arrangement of a construction of the construct		9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		9b		
10	Section 501(c)(7) organizations. Enter:				
а	Initiation fees and capital contributions included on Part VIII, line 12	Оа			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	Ob			
11	Section 501(c)(12) organizations. Enter:	ĺ			
а	Gross income from members or shareholders	1a			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against				
	,	1b	40		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 10		12a		
р 13	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	2b			
	Is the organization licensed to issue qualified health plans in more than one state?		13a		
ŭ	Note: See the instructions for additional information the organization must report on Schedule O.		104		
b	Enter the amount of reserves the organization is required to maintain by the states in which the				
		3b			
С		3c			
			14a		Х
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule C)	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration	on or			
	excess parachute payment(s) during the year?		15		Х
	If "Yes," see the instructions and file Form 4720, Schedule N.				
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment includes the section 4968 excise tax on net investment in the section 4968 excise tax on net investment in the section 4968 excise tax on net investment in the section 4968 excise tax on net investment in the section 4968 excise tax on net investment in the section 4968 excise tax on the section 4968 excise tax of the section 4968 excise	come?	16		Х
	If "Yes," complete Form 4720, Schedule O.				
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any				
	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?		17		
122005	If "Yes," complete Form 6069.		Forn	990	/2021

Form 990 (2021) MERIDIAN INTERNATIONAL CENTER 53-0259663 Page
Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a2	7		
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent 1b 2	6		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	Х	
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
-	persons other than the governing body?	7b		х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	х	
h	Each committee with authority to act on behalf of the governing body?	8b	х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	OD		
3	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)	<u> </u>		
	tion 211 Gross (This Section B requests information about policies not required by the internal Revenue Code.)		Yes	No
100	Did the expenization have lead chanters branches or effiliates?	10a	162	X
	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,	IUa		
b		10b		
44.			х	
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Α	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.	40-	х	
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b		
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe	40	x	
40	on Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13		
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶CA,CO,DC,FL,GA,IL,MD,MA,MI,NJ,NY,RI			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3))	s only)	availal	ble
	for public inspection. Indicate how you made these available. Check all that apply.			
	X Own website Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, ar	d finan	cial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
	THERESA FURMAN - (202) 939-5532			
	1630 CRESCENT PLACE NW, WASHINGTON, DC 20009			

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

(A)	(B)	l	mea		C)	ipoi	out	(D)	(E)	(F)
Name and title	Average		not c		more	than o		Reportable	Reportable	Estimated
	hours per week					s both		compensation from	compensation from related	amount of other
	(list any	ctor						the	organizations	compensation
	hours for	or dire	au			ted		organization	(W-2/1099-MISC/	from the
	related	stee	truste		- O	bensa		(W-2/1099-MISC/	1099-NEC)	organization
	organizations below	ual tru	ional		ploye	t com	_	1099-NEC)		and related organizations
	line)	Individual trustee or director	In stitutio nal tru stee	Officer	Key employee	Highest compensated employee	Former			organizations
(1) THE HONORABLE STUART HOLLIDAY	40.00									
CEO		Х		Х				355,091.	0.	62,362.
(2) LEE SATTERFIELD	40.00									
PRESIDENT & COO (THRU 11/2021)				Х				259,110.	0.	54,909.
(3) NATALIE HALLAHAN	40.00									
EXEC. VICE PRESIDENT				Х				205,507.	0.	37,896.
(4) THERESA FURMAN	40.00									
CFO				Х				192,803.	0.	34,347.
(5) KELLY CAMPAGNE	40.00									
CHIEF TALENT & ADMIN. OFFICE				Х				175,278.	0.	47,439.
(6) PURU TRIVEDI	40.00									
VP, EXTERNAL & CORPORATE AFFAIRS					Х			179,815.	0.	10,938.
(7) SILBI STAINTON	40.00									
SENIOR DIRECTOR					Х			152,507.	0.	37,656.
(8) HENRY COLLINS	40.00									
DEPUTY VP, IVLP (12/2021)					Х			151,591.	0.	20,800.
(9) BETELIHEM HAILE	40.00									
DIRECTOR OF FINANCE						Х		136,585.	0.	32,201.
(10) MYRA BEST	40.00									
VP & DIRECTOR, IVLP						Х		132,097.	0.	33,115.
(11) DALLAS PEARSON	40.00									
DIRECTOR, FIN. PLANNING & ANALYSIS						Х		128,769.	0.	22,445.
(12) FRANK JUSTICE	40.00									
VICE PRESIDENT, MCDE						Х		128,260.	0.	15,246.
(13) TERRY HARVEY	40.00									
VICE PRESIDENT, MCCD						Х		124,227.	0.	14,082.
(14) SUSAN CABIATI	40.00									
FORMER SR. VP, PED (THRU 2/2021)							Х	104,524.	0.	5,440.
(15) THE HONORABLE ANN STOCK	1.00									
CHAIRMAN		Х		Х				0.	0.	0.
(16) DEBORAH ASHFORD	1.00									
BOARD COUNSEL		Х		Х				0.	0.	0.
(17) FRED HOCHBERG	1.00									
VICE CHAIR		Х		Х				0.	0.	0.

1 01111 330 (2021)										i ago -
Part VII Section A. Officers, Directors, Tru	stees, Key Emp	oloy	ees,	and	Hi	ghes	t C	ompensated Employee	s (continued)	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average hours per week	hours per (do not check mor						Reportable compensation from	Reportable compensation from related	Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MISC/ 1099-NEC)	compensation from the organization and related organizations
(18) MEGAN BYER	1.00									
BOARD SECRETARY		Х		Х				0.	0.	0.
(19) THE HONORABLE DWIGHT BUSH CHAIR - GLOBAL ENGAGEMENT	1.00	x						0.	0.	0.
(20) SEAN C. CAHILL	1.00									
CHAIR - FACILITIES & PRESERVATION		x						0.	0.	0.
(21) STEVE QUAMME	1.00									
CHAIR - FINANCE & AUDIT		х						0.	0.	0.
(22) FRED HUMPHERIES	1.00									
CO-CHAIR - DEVELOPMENT		Х						0.	0.	0.
(23) SOLEDAD HURST	1.00									
CHAIR - GOV. & NOMINATING		х						0.	0.	0.
(24) ROBERT ABERNETHY	1.00									
TRUSTEE		Х						0.	0.	0.
(25) MICHAEL ALLEN	1.00									
TRUSTEE		Х						0.	0.	0.
(26) BELA BAJARIA	1.00									
TRUSTEE		Х						0.	0.	0.
1b Subtotal								2,426,164.	0.	428,876.
c Total from continuation sheets to Part V	II, Section A	0.	0.	0.						
d Total (add lines 1b and 1c)								2,426,164.	0.	428,876.
2 Total number of individuals (including but	not limited to th	000	licto	dah	000) wh	0 r0	soived more than \$100	000 of roportable	

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on

Yes No

22

line 1a? If "Yes," complete Schedule J for such individual

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
RSM US LLP, 331 WEST 3RD ST, SUITE 200,	·	
	PROFESSIONAL SERVICES	274,304.
ARMFIELD, HARRISON & THOMAS INC		
20 S. KING STREET, LEESBURG, VA 20175	INSURANCE	202,525.
LIFE STRATEGIS CONSULTING GROUP LLC		
1105 RAVINA DR, APT 202, CHATHAM, IL 62629	PROFESSIONAL SERVICES	134,200.
BOLT MSP		
14 COMMERCE DR, CRANFORD, NJ 07016	PROFESSIONAL SERVICES	128,721.

Total number of independent contractors (including but not limited to those listed above) who received more than
 \$100,000 of compensation from the organization

SEE PART VII, SECTION A CONTINUATION SHEETS

Form 990 (2021)

(A) Name and title	3	53-02596						ITER	CEN	RNATIONAL	Form 990 MERIDIAN INTE					
Name and title		es (continued)	Compensated Employe	st C	ighe	nd H	s, a	yee	npl	stees, Key Er	Part VII Section A. Officers, Directors, Tru					
Name and title	(F)	` ,														
Nours Per Week (fist any Per Week (fist any Per Week (fist any Per Per Week (fist any Per	Estimated															
Week Gist any Section Sectio	amount of	-	1)	apply	that	c all	heck	(c	hours						
Sistany Provision Provis	other	from related	from							per						
TRUSTEE	compensation	•			oyee				_							
TRUSTEE	from the	(W-2/1099-MISC)			empl				recto	,						
TRUSTEE	organization		(W-2/1099-MISC)		sated			ee	ordi							
1.00 X	and related organizations				u beu	ee e		l trus	rustee							
1.00 X	organizations			_	stcor	n plo	L	rtiona	dualt	_						
1.00 X				Forme	Highe	Key er	Office	Institu	İndivi							
TRUSTEE									 	1.00	(27) DAVID BARROSSE					
TRUSTEE	0	0.	0.						x							
TRUSTEE										1.00						
C29 THERESA (TERRI) FARIELLO	0	0.	0.						x							
TRUSTEE									+	1 00						
Carrel C	0	0	0						×	1.00						
TRUSTEE			3.						+	1 00						
TRUSTEE	0	0	0						×	1.00						
TRUSTEE			0.						1	1 00						
TRUSTEE	0	0	0						v.	1.00						
TRUSTEE			0.						1	1 00						
Carrent	0	0	0						v	1.00						
TRUSTEE		0.	0.							1 00						
Carrel C	0	0	0						v	1.00						
TRUSTEE		0.	0.						^	1 00						
Carrel C	0	0	0						v	1.00						
TRUSTEE		0.	0.						_	1 00						
TRUSTEE	0	0	0							1.00						
TRUSTEE		0.	0.						_	1 00						
TRUSTEE	0	0	0							1.00						
TRUSTEE	0	0.	0.						^	1 00						
TRUSTEE	0	0	0							1.00						
TRUSTEE	0	0.	0.						^	1 00						
Columbia	0	0	0						٠,,	1.00						
TRUSTEE	0	0.	0.						X	1 00						
(40) THE HONORABLE FRANSCICO SANCHEZ 1.00 TRUSTEE X (41) THE HON. DANIEL W. YOHANNES 1.00 TRUSTEE X (42) HON. ISRAEL HERNANDEZ 1.00 TRUSTEE (THRU 6/2022) X (43) RANDY LEVINE 1.00 TRUSTEE (THRU 3/2022) X (44) CELESTE MELLET 1.00	•								-	1.00						
TRUSTEE	0	0.	0.						X	1.00						
(41) THE HON. DANIEL W. YOHANNES 1.00 TRUSTEE X (42) HON. ISRAEL HERNANDEZ 1.00 TRUSTEE (THRU 6/2022) X (43) RANDY LEVINE 1.00 TRUSTEE (THRU 3/2022) X (44) CELESTE MELLET 1.00	•								┨	1.00						
TRUSTEE	0	0.	0.						X	1.00						
(42) HON. ISRAEL HERNANDEZ 1.00 TRUSTEE (THRU 6/2022) X (43) RANDY LEVINE 1.00 TRUSTEE (THRU 3/2022) X (44) CELESTE MELLET 1.00									┨	1.00						
TRUSTEE (THRU 6/2022) X 0. 0. (43) RANDY LEVINE 1.00 TRUSTEE (THRU 3/2022) X 0. 0. (44) CELESTE MELLET 1.00	0	0.	0.						X							
(43) RANDY LEVINE 1.00 TRUSTEE (THRU 3/2022) X (44) CELESTE MELLET 1.00	-	_							1_	1.00						
TRUSTEE (THRU 3/2022) X 0. 0. (44) CELESTE MELLET 1.00	0	0.	0.		\perp			-	X							
(44) CELESTE MELLET 1.00									4_	1.00						
	0	0.	0.						X							
中DIIC中記 (中田DII 12/2021) V	-								4_	1.00						
INOSIEE (IIINO 12/2021) A U. U.	0	0.	0.						Х		TRUSTEE (THRU 12/2021)					
									4							
									4							
Total to Part VII, Section A, line 1c																

53-0259663

Form 990 (2021)
Part VIII Statement of Revenue

		Check if Schedule O	onta	ains a r	esponse (or note to any line	e in this Part VIII			
					•		(A)	(B)	(C)	(D)
							Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under
								Turiction revenue	business revenue	sections 512 - 514
တ္ တ	1 a	Federated campaigns			1a					
Contributions, Gifts, Grants and Other Similar Amounts		Membership dues			1b					
جَ ق		Fundraising events			1c	1,635,024.				
ĽŠ,		Related organizations			1d	_,,				
ية إق		Government grants (contri			1e	28,471,924.				
Sir					ie	20,111,321.				
Ltic er	T	All other contributions, gifts,				5,354,578.				
들됨		similar amounts not included		[1f	400.				
d d	_	Noncash contributions included in		_	1g \$	400.	25 461 526			
<u>0 g</u>	h	Total. Add lines 1a-1f					35,461,526.			
						Business Code				
G	2 a	·								
Program Service Revenue	b									
S I	С	·								
an eve	d	<u> </u>								
P G	е	•								
<u>4</u>	f	All other program service	rever	nue						
	g	Total. Add lines 2a-2f				>				
	3	Investment income (includ	ling c	dividen	ds, intere	st, and				
		other similar amounts)					124,551.			124,551.
	4	Income from investment of								
	5	Royalties				ſ				
		,			Real	(ii) Personal				
	6 a	Gross rents	6a	7(08,028.					
	b		6b		52,606.					
		: Rental income or (loss)	6c		55,422.					
	4	Net rental income or (loss)					655,422.		478.	654,944.
		Gross amount from sales of			curities	(ii) Other	,			,
	<i>i</i> a		7.		39,258.	(ii) Other				
		assets other than inventory	7a	2,5	33,230.					
	D	Less: cost or other basis		2 2.	DE 101					
ther Revenue		and sales expenses			35,121.					
e e		Gain or (loss)			4,137.		4 127			4 127
ığ		Net gain or (loss)					4,137.			4,137.
Ę	8 a	Gross income from fundraising								
ō		including \$1,6								
		contributions reported on								
		Part IV, line 18				57,850.				
		Less: direct expenses				329,219.				
		Net income or (loss) from		-			-271,369.			-271,369.
	9 a	Gross income from gamin								
		Part IV, line 19			9a					
	b	Less: direct expenses			9b					
	С	Net income or (loss) from	gami	ng acti	ivities					
	10 a	Gross sales of inventory, l	ess r	eturns						
		and allowances			10a					
	b	Less: cost of goods sold								
		: Net income or (loss) from				b				
\neg						Business Code				
Sno	11 a	ı								
nec Tue	b									
Miscellaneous Revenue	C									
Sc		: I All other revenue								
Ξ						>				
	<u>е</u> 12	• Total. Add lines 11a-11d Total revenue. See instruction					35,974,267.	0.	478.	512,263.
	14	iotal ievellue. See iiisti üütli	IIO				, -, -, 201.	١ .	= ,0.	512,205.

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	on 501(c)(3) and 501(c)(4) organizations must complete Check if Schedule O contains a respons	e or note to any line in t			
	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	1,659,510.	1,659,510.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16	1,198,970.	1,198,970.		
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	2,426,165.	605,271.	1,172,257.	648,637.
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	8,118,889.	5,633,407.	2,004,198.	481,284.
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	774,218.	475,240.	225,506.	73,472.
9	Other employee benefits	956,580.	587,180.	278,623.	90,777.
10	Payroll taxes	985,989.	605,232.	287,189.	93,568.
11	Fees for services (nonemployees):				
а	Management				
b	Legal	62,792.	12,270.	50,522.	
С	Accounting	129,600.		129,600.	
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees	55,597.		55,597.	
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A), amount, list line 11g expenses on Sch 0.)	2,377,527.	1,312,988.	931,114.	133,425.
12	Advertising and promotion	39,689.	16,157.	14,044.	9,488.
13	Office expenses	138,459.	61,851.	66,919.	9,689.
14	Information technology	384,805.	69,469.	279,464.	35,872.
15	Royalties				
16	Occupancy	880,800.	207,653.	659,667.	13,480.
17	Travel	12,583,600.	12,550,937.	12,304.	20,359.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	1,799,325.	1,651,871.	51,540.	95,914.
20	Interest	118,068.		118,068.	
	Payments to affiliates				
22	Depreciation, depletion, and amortization	307,061.		307,061.	
23	Insurance	158,202.	2,157.	156,045.	
	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.)				
а					
b					
С					
d					
е	All other expenses	171,290.	38,648.	113,617.	19,025.
25	Total functional expenses. Add lines 1 through 24e	35,327,136.	26,688,811.	6,913,335.	1,724,990.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

Form 990 (2021) Part X Balance Sheet

ı aı	ιλ	Check if Schedule O contains a response or	note to an	v line in this Part X			
		oneon in contouring a response of	note to un	y into in this rate x	(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			1,700.	1	21,132.
	2	Savings and temporary cash investments		4,514,795.	2	3,417,617.	
	3	Pledges and grants receivable, net			1,901,543.	3	3,841,309.
	4	Accounts receivable, net			471,440.	4	1,773,319.
	5	Loans and other receivables from any curren					
		trustee, key employee, creator or founder, su	ıbstantial c	ontributor, or 35%			
		controlled entity or family member of any of t	hese perso	ons		5	
	6	Loans and other receivables from other disqu	ualified per	sons (as defined			
		under section 4958(f)(1)), and persons descri	bed in sec	tion 4958(c)(3)(B)		6	
S	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use				8	
As	9	Prepaid expenses and deferred charges			654,380.	9	664,426.
	10a	Land, buildings, and equipment: cost or other	1 1				
		basis. Complete Part VI of Schedule D		13,991,275.			
	b	Less: accumulated depreciation		10,417,875.	3,855,766.	10c	3,573,400.
	11	Investments - publicly traded securities			8,841,210.	11	8,948,993.
	12	Investments - other securities. See Part IV, lir				12	854,455.
	13	Investments - program-related. See Part IV, li				13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11	1,272,783.	15	1,268,596.		
	16	Total assets. Add lines 1 through 15 (must e			21,513,617.	16	24,363,247.
	17	Accounts payable and accrued expenses			2,180,462.	17	5,029,312.
	18	Grants payable				18	
	19	Deferred revenue			4,563,982.	19	4,566,100.
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Comple				21	
"	22	Loans and other payables to any current or f					
Liabilities		trustee, key employee, creator or founder, su					
ij		controlled entity or family member of any of t				22	
<u>:</u>	23	Secured mortgages and notes payable to un			2,996,252.	23	2,940,829.
	24	Unsecured notes and loans payable to unrela				24	
	25	Other liabilities (including federal income tax,					
		parties, and other liabilities not included on li					
		of Schedule D	,		580,430.	25	489,856.
	26	Total liabilities. Add lines 17 through 25		_	10,321,126.	26	13,026,097.
		Organizations that follow FASB ASC 958, o					
es		and complete lines 27, 28, 32, and 33.					
JIC.	27				10,444,255.	27	10,199,487.
Bala	28	Net assets with donor restrictions			748,236.	28	1,137,663.
힏		Organizations that do not follow FASB AS6					
Ξ		and complete lines 29 through 33.	,				
þ	29	Capital stock or trust principal, or current fun	nds			29	
ets	30	Paid-in or capital surplus, or land, building, or				30	
Ass	31	Retained earnings, endowment, accumulated				31	
Net Assets or Fund Balances	32	Total net assets or fund balances			11,192,491.	32	11,337,150.
2	33	Total liabilities and net assets/fund balances			21,513,617.	33	24,363,247.

Form **990** (2021)

Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	35	,974,	267.
2	Total expenses (must equal Part IX, column (A), line 25)	2	35	,327,	136.
3	Revenue less expenses. Subtract line 2 from line 1	3		647,	131.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	11	,192,	491.
5	Net unrealized gains (losses) on investments	5		-502,	472.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	11	,337,	150.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				Х
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Scho	edule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Audit			
	Act and OMB Circular A-133?		3a	X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ed audit			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b	Х	

Form **990** (2021)

SCHEDULE A

(Form 990)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Nam	e of t	the organization					E		identification number
			AN INTERNATIONA						53-0259663
Pa	τı	Reason for Public (Charity Status.	(All organizations must o	omplete tl	his part.) S	See instructions.		
The o	organ	ization is not a private found	,	•	•	,			
1		A church, convention of ch	urches, or associatio	on of churches described	l in sectio	on 170(b)(1	1)(A)(i).		
2		A school described in sect		•					
3		A hospital or a cooperative	hospital service orga	anization described in se	ection 170)(b)(1)(A)(ii	ii).		
4		A medical research organiz	ation operated in cor	njunction with a hospital	described	l in sectio	on 170(b)(1)(A)(i	ii). Enter	the hospital's name,
		city, and state:							
5		An organization operated for	or the benefit of a col	llege or university owned	d or operat	ed by a go	overnmental unit	t describe	ed in
		section 170(b)(1)(A)(iv). (C	Complete Part II.)						
6		A federal, state, or local government	vernment or governm	nental unit described in	section 17	70(b)(1)(A)	(v).		
7	Х	An organization that norma	ılly receives a substa	ntial part of its support fi	rom a gove	ernmental	unit or from the	general p	oublic described in
		section 170(b)(1)(A)(vi). (C	omplete Part II.)						
8		A community trust describe	ed in section 170(b)((1)(A)(vi). (Complete Par	t II.)				
9		An agricultural research org	ganization described	in section 170(b)(1)(A)(ix) operate	ed in conju	unction with a la	nd-grant	college
		or university or a non-land-g	grant college of agric	ulture (see instructions).	Enter the	name, city	, and state of th	e college	or
		university:							
10		An organization that norma	ally receives (1) more	than 33 1/3% of its supp	ort from c	ontribution	ns, membership	fees, and	d gross receipts from
		activities related to its exem	npt functions, subjec	t to certain exceptions;	and (2) no	more than	33 1/3% of its	support fr	rom gross investment
		income and unrelated busing	ness taxable income	(less section 511 tax) fro	m busines	sses acqui	red by the organ	nization a	fter June 30, 1975.
		See section 509(a)(2). (Con	mplete Part III.)						
11		An organization organized a	and operated exclusi	vely to test for public sa	fety. See	section 50	09(a)(4).		
12		An organization organized a	and operated exclusi	ively for the benefit of, to	perform t	he functio	ns of, or to carry	y out the	purposes of one or
		more publicly supported or	ganizations describe	d in section 509(a)(1) d	r section	509(a)(2).	See section 50	9(a)(3). C	Check the box on
		_lines 12a through 12d that	describes the type of	f supporting organizatior	n and com	plete lines	12e, 12f, and 1	2g.	
а			anization operated, s	upervised, or controlled	by its sup	ported org	anization(s), typ	ically by	giving
		the supported organization	on(s) the power to req	gularly appoint or elect a	majority o	of the direc	ctors or trustees	of the su	pporting
		organization. You must o	complete Part IV, Se	ections A and B.					
b			anization supervised	or controlled in connect	tion with it	s supporte	ed organization(s), by hav	ring
		control or management o	of the supporting orga	anization vested in the sa	ame perso	ns that co	ntrol or manage	the supp	ported
		organization(s). You mus	t complete Part IV,	Sections A and C.					
С			grated. A supporting	g organization operated	in connec	tion with, a	and functionally	integrate	d with,
		its supported organization	n(s) (see instructions)). You must complete I	Part IV, Se	ections A,	D, and E.		
d			y integrated. A supp	oorting organization oper	ated in co	nnection v	vith its supporte	ed organiz	zation(s)
		that is not functionally int	tegrated. The organiz	zation generally must sat	isfy a distr	ibution red	quirement and a	n attentiv	reness
		requirement (see instructi	ions). You must con	mplete Part IV, Sections	A and D,	and Part	V.		
е		Check this box if the orga	anization received a v	written determination fro	m the IRS	that it is a	Type I, Type II,	Type III	
		functionally integrated, or	r Type III non-function	nally integrated supporti	ng organiz	ation.			
		er the number of supported o	•						
g		vide the following information			(iv) le the ora	anization listed	1,11		
	(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10	in your govern	ing document?	(v) Amount of m support (see inst	•	(vi) Amount of other support (see instructions)
		organization		above (see instructions))	Yes	No	support (see inst	.ructions)	support (see instructions)
					1				
Tota	ı								

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support							_
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total	
1	Gifts, grants, contributions, and							
	membership fees received. (Do not							
	include any "unusual grants.")	35,624,129.	40,716,222.	24,974,188.	15,424,958.	35,461,526.	152,201,023	•
2	Tax revenues levied for the organ-							
	ization's benefit and either paid to							
	or expended on its behalf							
3	The value of services or facilities							
	furnished by a governmental unit to							
	the organization without charge							
4	Total. Add lines 1 through 3	35,624,129.	40,716,222.	24,974,188.	15,424,958.	35,461,526.	152,201,023	•
5	The portion of total contributions							
	by each person (other than a							
	governmental unit or publicly							
	supported organization) included							
	on line 1 that exceeds 2% of the							
	amount shown on line 11,							
	column (f)							
6	Public support. Subtract line 5 from line 4.						152,201,023	-
Sec	ction B. Total Support							
Cale	ndar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total	
7	Amounts from line 4	35,624,129.	40,716,222.	24,974,188.	15,424,958.	35,461,526.	152,201,023	
8	Gross income from interest,							
	dividends, payments received on							
	securities loans, rents, royalties,							
	and income from similar sources	710,865.	651,031.	311,958.	452,630.	124,551.	2,251,035	
9	Net income from unrelated business							
	activities, whether or not the							
	business is regularly carried on		8,615.				8,615	<i>.</i>
10	Other income. Do not include gain							
	or loss from the sale of capital							
	assets (Explain in Part VI.)	111,267.	108,850.	350,259.	33,710.	57,850.	661,936	
11	Total support. Add lines 7 through 10						155,122,609	
12	Gross receipts from related activities,	etc. (see instruction	ons)			12	49,153	
13	First 5 years. If the Form 990 is for th	e organization's fir	rst, second, third, f	ourth, or fifth tax y	ear as a section 5	01(c)(3)		
	organization, check this box and stop						>]
Sec	ction C. Computation of Publi							_
14	11 1 3					14		<u>%</u>
15	Public support percentage from 2020					15		<u>%</u>
16a	33 1/3% support test - 2021. If the o	organization did no	t check the box or	line 13, and line 1	4 is 33 1/3% or m	ore, check this box		_
	stop here. The organization qualifies		ŭ					╛
b	33 1/3% support test - 2020. If the o				line 15 is 33 1/3%	or more, check thi	is box	_
	and stop here. The organization quali	· · · · · · · · · · · · · · · · · · ·	• •					╛
17a	10% -facts-and-circumstances test							
	and if the organization meets the facts		•	-	•	VI how the organiz	ation	_
	meets the facts-and-circumstances te							╛
b	10% -facts-and-circumstances test	-					10% or	
	more, and if the organization meets the		•		•		. —	_
	organization meets the facts-and-circu							_
18	8 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions							

Schedule A (Form 990) 2021 MERIDIAN INTERNATIONAL CENTER Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
k	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
c	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
Sec	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties,						
	and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
c	Add lines 10a and 10b						
	Net income from unrelated business						
	activities not included on line 10b, whether or not the business is						
	regularly carried on						
12	Other income. Do not include gain						
	or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the	e organization's fi	rst, second, third,	fourth, or fifth tax y	year as a section 5	601(c)(3) organization	on,
Se	ction C. Computation of Publi	c Support Per	centage				
15	Public support percentage for 2021 (I	ine 8, column (f), d	livided by line 13, o	column (f))		15	%
	Public support percentage from 2020					16	%
	ction D. Computation of Inves						
17	Investment income percentage for 20)21 (line 10c, colur	mn (f), divided by li	ne 13, column (f))		17	%
18						18	%
19a	a 33 1/3% support tests - 2021. If the	organization did n	not check the box	on line 14, and line	e 15 is more than 3	3 1/3%, and line 1	7 is not
	more than 33 1/3%, check this box ar	nd stop here. The	organization quali	fies as a publicly s	upported organiza	ition	>
b	33 1/3% support tests - 2020. If the	organization did r	not check a box on	line 14 or line 19a	a, and line 16 is mo	ore than 33 1/3%, a	and
	line 18 is not more than 33 1/3%, che	ck this box and st	op here. The orga	nization qualifies a	as a publicly suppo	orted organization	
20	Private foundation. If the organization	n did not check a	box on line 14, 19a	a, or 19b, check th	is box and see ins	structions	

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
_		
2		
3a		
3b		
20		
3c		
4a		
4b		
4c		
Fo		
5a		
5b		
5c		
6		
7		
8		
0-		
9a		
9b		
_		
9c		
10a		
IUa		
10b		
lule A (Forn	n 990)	2021

Par	TIV Supporting Organizations (continued)			
	_		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
	_		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1 a	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see institution)	ruction		
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporti	ng Organi:	zations	
1	Check here if the organization satisfied the Integral Part Test as a qualifyi	ng trust on N	ov. 20, 1970 (<i>explain in</i>	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations must		•	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-function	ally integrated	Type III supporting orga	nization (see
	inatmustiana	, 5		•

Schedule A (Form 990) 2021

and 4b from line 1. For result greater than zero, explain in

7 Excess distributions carryover to 2022. Add lines 3j

Part VI. See instructions.

and 4c. 8 Breakdown of line 7: a Excess from 2017 **b** Excess from 2018 c Excess from 2019 d Excess from 2020 e Excess from 2021

Sche	dule A (Form 990) 2021 MERIDIAN INTERNATION	NAL CENTER			53-0259663	Page 7
	t V Type III Non-Functionally Integrated 509((a)(3) Supporting Orga	nizations (continu	ued)		
Sect	ion D - Distributions		·		Current Y	'ear
_1	Amounts paid to supported organizations to accomplish exer	mpt purposes		1		
2	Amounts paid to perform activity that directly furthers exemp	t purposes of supported				
	organizations, in excess of income from activity			2		
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizations	3	3		
4	Amounts paid to acquire exempt-use assets			4		
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5		
6	Other distributions (describe in Part VI). See instructions.			6		
_7	Total annual distributions. Add lines 1 through 6.			7		
8	Distributions to attentive supported organizations to which the	ne organization is responsive				
	(provide details in Part VI). See instructions.			8		
9	Distributable amount for 2021 from Section C, line 6			9		
10	Line 8 amount divided by line 9 amount		T	10		
Secti	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributior Pre-2021	าร	(iii) Distributa Amount for	
1	Distributable amount for 2021 from Section C, line 6					
2	Underdistributions, if any, for years prior to 2021 (reason-					
	able cause required - explain in Part VI). See instructions.					
3	Excess distributions carryover, if any, to 2021					
a	From 2016					
b	From 2017					
c	From 2018					
d	From 2019					
е	From 2020					
f	Total of lines 3a through 3e					
g	Applied to underdistributions of prior years					
h	Applied to 2021 distributable amount					
i	Carryover from 2016 not applied (see instructions)					
j_	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.					
4	Distributions for 2021 from Section D,					
	line 7: \$					
a	Applied to underdistributions of prior years					
b	Applied to 2021 distributable amount					
c	Remainder. Subtract lines 4a and 4b from line 4.					
5	Remaining underdistributions for years prior to 2021, if					
	any. Subtract lines 3g and 4a from line 2. For result greater					
	than zero, explain in Part VI. See instructions.					
6	Remaining underdistributions for 2021. Subtract lines 3h					

Schedule A (Form 990) 2021

Schedule A (Form 990) 2021 MERIDIAN INTERNATIONAL CENTER	53-0259663	Page 8
Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a of Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any addition (See instructions.)	1 and 2; Part IV, Sectio V, Section B, line 1e; P	on C,
SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME:		
FUNDRAISING INCOME		
2017 AMOUNT: \$ 106,600.		
2018 AMOUNT: \$ 108,850.		
2019 AMOUNT: \$ 350,259.		
2020 AMOUNT: \$ 33,710.		
2021 AMOUNT: \$ 57,850.		
MISCELLANEOUS INCOME		
2017 AMOUNT: \$ 4,667.		

Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

► Attach to Form 990 or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Employer identification number

1	MERIDIAN INTERNATIONAL CENTER	53-0259663					
Organization type (chec	k one):						
Filers of:	Section:						
Form 990 or 990-EZ	X 501(c)(3) (enter number) organization						
	4947(a)(1) nonexempt charitable trust not treated as a private foundation						
	527 political organization						
Form 990-PF	501(c)(3) exempt private foundation						
	4947(a)(1) nonexempt charitable trust treated as a private foundation						
	501(c)(3) taxable private foundation						
Note: Only a section 501	on is covered by the General Rule or a Special Rule. (c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Ru	ule. See instructions.					
General Rule							
-	tion filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totalinary one contributor. Complete Parts I and II. See instructions for determining a contributor						
Special Rules							
sections 509(a) contributor, dur	tion described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support (1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, are ing the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) EZ, line 1. Complete Parts I and II.	nd that received from any one					
contributor, dur literary, or educ	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.						
year, contribution is checked, ento purpose. Don't	tion described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from ons exclusively for religious, charitable, etc., purposes, but no such contributions totaled rer here the total contributions that were received during the year for an exclusively religion complete any of the parts unless the General Rule applies to this organization because in able, etc., contributions totaling \$5,000 or more during the year	nore than \$1,000. If this box us, charitable, etc., t received <i>nonexclusively</i>					
answer "No" on Part IV,	n that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-Plilling requirements of Schedule B (Form 990).	**					
LHA For Paperwork Redu	uction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.	Schedule B (Form 990) (2021)					

Schedule B (Form 990) (2021) Name of organization **Employer identification number** MERIDIAN INTERNATIONAL CENTER 53 - 0259663Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. (a) (d) (c) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 1 Х Person **Payroll** 28,340,795. Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) Name, address, and ZIP + 4 No. **Total contributions** Type of contribution Person **Payroll** Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution Person **Payroll** Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution Person **Payroll** Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution Person **Payroll** Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) Name, address, and ZIP + 4 **Total contributions** Type of contribution No. Person

Payroll Noncash (Complete Part II for noncash contributions.) Name of organization

Employer identification number

MERIDIAN INTERNATIONAL CENTER

53-0259663

Part II	Noncash Property (see instructions). Use duplicate copies of Part I	I if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received

Name of or	ganization		Employer identification number
MERIDIAN	INTERNATIONAL CENTER		53-0259663
Part III	Exclusively religious, charitable, etc., contribution from any one contributor. Complete columns (a) the completing Part III, enter the total of exclusively religious, charused uplicate copies of Part III if additional sp	nrough (e) and the following line en aritable, etc., contributions of \$1,000 or	ection 501(c)(7), (8), or (10) that total more than \$1,000 for the year try. For organizations less for the year. (Enter this info. once.) \$
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gif	t
	Transferee's name, address, and	ZIP + 4	Relationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-	Transferee's name, address, and	(e) Transfer of gif	t Relationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gif	t
_	Transferee's name, address, and	ZIP + 4	Relationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	Transferee's name, address, and	(e) Transfer of gif	t Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

►Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Inspection

Name of the organization

MERIDIAN INTERNATIONAL CENTER

Employer identification number 53 - 0259663

Pa	t I Organizations Maintaining Donor Advised	d Funds or Other Similar Funds	or Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, line	e 6.	·
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in v	writing that the assets held in donor advise	ed funds
	are the organization's property, subject to the organization's	exclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor a	dvisors in writing that grant funds can be	used only
	for charitable purposes and not for the benefit of the donor or	r donor advisor, or for any other purpose o	conferring
_			
Pa	TII Conservation Easements. Complete if the org	ganization answered "Yes" on Form 990, F	Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization	<u> </u>	
	Preservation of land for public use (for example, recreated)		a historically important land area
	Protection of natural habitat	Preservation of	a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualif	ied conservation contribution in the form of	of a conservation easement on the last Held at the End of the Tax Year
	day of the tax year.		
a			
b		returns in all relation (a)	
C	Number of conservation easements on a certified historic stru		
d	Number of conservation easements included in (c) acquired a		
2	listed in the National Register		
3	year	eased, extiliguished, or terminated by the	organization during the tax
4	Number of states where property subject to conservation eas	sement is located	
5	Does the organization have a written policy regarding the per		
•	violations, and enforcement of the conservation easements it		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,		
	>	,	Ç ,
7	Amount of expenses incurred in monitoring, inspecting, hand	lling of violations, and enforcing conservat	ion easements during the year
	▶ \$,
8	Does each conservation easement reported on line 2(d) above	e satisfy the requirements of section 170(h	n)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIII, describe how the organization reports conservation		
	balance sheet, and include, if applicable, the text of the footn	note to the organization's financial stateme	ents that describes the
	organization's accounting for conservation easements.		
Pa	t III Organizations Maintaining Collections of		her Similar Assets.
	Complete if the organization answered "Yes" on Form		
1a	If the organization elected, as permitted under FASB ASC 95		
	of art, historical treasures, or other similar assets held for pub		
	service, provide in Part XIII the text of the footnote to its finan		
b	If the organization elected, as permitted under FASB ASC 956		
	art, historical treasures, or other similar assets held for public	exhibition, education, or research in furth	erance of public service,
	provide the following amounts relating to these items:		
	(i) Revenue included on Form 990, Part VIII, line 1		
_			
2	If the organization received or held works of art, historical trea		gain, provide
	the following amounts required to be reported under FASB A	•	• •
a	Revenue included on Form 990, Part VIII, line 1		
-	Accordingly and Lorm UULL Dorf Y		— "

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Par	t III Organizations Maintaining C	ollections of Art	t, Historical Tre	asures, or Othe	er Similar Asse	ets _{(contii}	nued)
3	Using the organization's acquisition, accession	on, and other records	s, check any of the f	ollowing that make	significant use of it	S	
	collection items (check all that apply):						
а	X Public exhibition	d	Loan or excl	nange program			
b	Scholarly research	е	Other				
С	X Preservation for future generations						
4	Provide a description of the organization's co	ollections and explain	how they further th	e organization's exe	empt purpose in Pa	ırt XIII.	
5	During the year, did the organization solicit o				-		
_	to be sold to raise funds rather than to be ma					Yes	X No
Pai	t IV Escrow and Custodial Arrang		ete if the organization	n answered "Yes" o	n Form 990, Part I	/, line 9, or	
	reported an amount on Form 990, Par						
1a	Is the organization an agent, trustee, custodi				-		
	on Form 990, Part X?		Landa a Aalala		ι	Yes	∟ No
D	If "Yes," explain the arrangement in Part XIII	and complete the fol	lowing table:			Amoun	+
_	Designing helenes				10	Amoun	
	Beginning balance						
	Additions during the year Distributions during the year						
f	Ending balance						
	Did the organization include an amount on Fo					Yes	No
	If "Yes," explain the arrangement in Part XIII.		•				
Par	- 17						
	·	(a) Current year	(b) Prior year	(c) Two years back		ck (e) Fou	r years back
1a	Beginning of year balance	8,638,625.	8,080,586.	7,824,746.	7,436,21	7. 7	,170,920.
	Contributions						
С	Net investment earnings, gains, and losses	-387,481.	962,483.	803,843.	1,001,073	3.	819,399.
d	Grants or scholarships						
е	Other expenditures for facilities						
	and programs	50,703.	350,015.				507,585.
f	Administrative expenses	55,622.	54,429.	-		_	46,517.
g	End of year balance	8,144,819.	8,638,625.		7,824,746	5. 7	,436,217.
2	Provide the estimated percentage of the curr		e (line 1g, column (a)) held as:			
а	Board designated or quasi-endowment	92.0000	_%				
	Permanent endowment 8.0000	%					
С	Term endowment 0000						
	The percentages on lines 2a, 2b, and 2c show	•					
3a	Are there endowment funds not in the posse	ssion of the organiza	tion that are held an	d administered for t	he organization		Yes No
	by:					o (1)	Yes No
	(i) Unrelated organizations						X
	(ii) Related organizations					3a(ii)	Δ
	If "Yes" on line 3a(ii), are the related organizates Describe in Part XIII the intended uses of the					3b	
Par	t VI Land, Buildings, and Equipm		wment lunus.				
	Complete if the organization answere		. Part IV. line 11a. S	ee Form 990. Part X	line 10.		
	Description of property	(a) Cost or o			Accumulated	(d) Boo	ık value
	bescription of property	basis (investr	',	, ,	epreciation	(a) 500	ik value
1a	Land	,	,	735,695.	•		735,695.
	2 522 167 1 704 272 213						
	7 011 400						,435,934.
d	Equipment			,671,135.	2,338,108.		333,027.
е	Other			249,849.			249,849.
	. Add lines 1a through 1e. (Column (d) must e		X. column (B). line 10	Oc.)	>	3	,573,400.
		-		-		Ja D /Farm	n 000) 2021

Schedule D (Form 990) 2021 MERIDIAN INTERNA	TIONAL CENTER		53-0259663	Page 3
Part VII Investments - Other Securities.				
Complete if the organization answered "Yes"	1	1		
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or	end-of-year market	value
1) Financial derivatives				
2) Closely held equity interests				
3) Other				
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
Fotal. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) Fart VIII Investments - Program Related.				
Complete if the organization answered "Yes"	on Form 900 Part IV line	11c Soc Form 990 Part V line 13		
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or	and of year market	valuo
	(b) book value	(c) Method of Valdation. Cost of	end-or-year market	value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8) (9)				
Fotal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)				
Part IX Other Assets.				
Complete if the organization answered "Yes"	on Form 990. Part IV. line	11d. See Form 990. Part X. line 15.		
<u> </u>) Description		(b) Book	/alue
(1) PROPERTY HELD FOR SALE	,			055,937
(2) DEFERRED COMP ASSET				212,659
(3)				,
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col. (B) lin	ne 15)		1,:	268,596
Part X Other Liabilities.	0 10.,			
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11e or 11f. See Form 990, Part X, line	25.	
(a) Description of liability			(b) Book	/alue
(1) Federal income taxes				
(2) DEFERRED COMP LIABILITY				212,659
(3) REFUNDABLE ADVANCE - PAYCHECK PROTECT	TION			277,197
(4)				•
(5)				
(6)				

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

489,856.

(7) (8) (9)

53-0259663

Pai	t XI Reconciliation of Revenue per Audited Financial State		evenue per Re	turn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line	e 12a.			
1				1	35,798,023.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1 1			
а	Net unrealized gains (losses) on investments		-502,472.		
b	Donated services and use of facilities				
С	Recoveries of prior year grants	2c			
d	7	2d			
е	Add lines 2a through 2d			2e	-502,472.
3	Subtract line 2e from line 1			3	36,300,495.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	1 1	55 505		
а	Investment expenses not included on Form 990, Part VIII, line 7b		55,597.	-	
b	Other (Describe in Part XIII.)	4b	-381,825.		206 000
С	Add lines 4a and 4b			4c	-326,228.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) rt XII Reconciliation of Expenses per Audited Financial State	tomonto With F		5	35,974,267.
Pai			xpenses per F	teturn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line				25 652 264
1	Total expenses and losses per audited financial statements			1	35,653,364.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1 - 1			
a	Donated services and use of facilities			-	
b	Prior year adjustments			-	
С.	Other losses		201 025	-	
d	,		381,825.		201 025
e	9			2e	381,825.
3	Subtract line 2e from line 1			3	35,271,539.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	4-	55 507		
a	Investment expenses not included on Form 990, Part VIII, line 7b		55,597.	-	
b	Other (Describe in Part XIII.)	·		4-	55,597.
	Add lines 4a and 4b			4c	35,337.
5 Pai	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18 rt XIII Supplemental Information.	.)		5	33,327,130.
		Dort IV lines 1h or	ad Obs Dort V. line 4	. Dort V 1	ing Or Dort VI
	ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any			, Part A, II	me ∠, Part ∧i,
III Ies	20 and 4b, and Fart All, lines 20 and 4b. Also complete this part to provide any	/ additional informa	itiOi i.		
PART	PIII, LINE 4:				
	. 111, 1111 1.				
THE	COLLECTION OF ARTWORK AND ANTIQUES IS MAINTAINED IN MERIDI	AN'S			
HIST	ORICAL HOUSES. IT IS AVAILABLE FOR PUBLIC EXHIBITION UPON	REOUEST AND			
IS E	BEING PRESERVED FOR FUTURE GENERATIONS.				
PART	7 V, LINE 4:				
	,				
то г	PRESERVE AND OPTIMIZE FUNDS AVAILABLE FOR CURRENT AND FUTUR	RE NEEDS			
WHII	E PRESERVING PRINCIPLE. THE BOARD OF TRUSTEES USES ITS D	SCRETION TO			
ALLC	OW STRATEGIC USE OF FUNDS FOR OPERATIONS AND PRESERVATION O	F HISTORIC			
FACI	LITIES.				
PART	X LINE 2:				

Schedule D (Form 990) 2021

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2021
Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

Employer identification number

MERIDIAN INTERNATIONAL CENTER 53-0259663

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on

Form 990, Part I\	/, line 14b.				
1 For grantmakers. Does	the organization	maintain recor	ds to substantiate the amount of its gra	ants and other assistance,	
-	-		the selection criteria used to award the		Yes No
0 0 ,	Ü	•			
2 For grantmakers. Desc	ribe in Part V the	organization's	procedures for monitoring the use of its	s grants and other assistance outsi	de the
United States.		3	·	3	
	ne following Part	I. line 3 table ca	an be duplicated if additional space is r	needed.)	
(a) Region	(b) Number of	(c) Number of	T .	1	(f) Total
., 0	offices	`employees, agents, and	(by type) (such as, fundraising, pro-	is a program service,	expenditures
	in the region	independent	gram services, investments, grants to	describe specific type	for and investments
		contractors in the region	recipients located in the region)	of service(s) in the region	in the region
		iii tiio region			
				TRANSPORTATION, LODGING	
CENTRAL AMERICA AND				AND OTHER EXPENSES FOR	
THE CARIBBEAN	0	0	PROGRAM SERVICES	PROGRAM PARTICIPANTS	124,349.
			INGGINE BERVIOLE	TROCKER TIMETOTIANIS	121,313.
				TRANSPORTATION, LODGING	
EAST ASIA AND THE				AND OTHER EXPENSES FOR	
PACIFIC PACIFIC	0	0	PROGRAM SERVICES	PROGRAM PARTICIPANTS	283,015.
TACIFIC	0	•	I ROGRAM BERVICES	I KOGKAM TAKTICITANIS	203,013.
				TRANSPORTATION, LODGING	
EUROPE - INCLUDING				AND OTHER EXPENSES FOR	
	0	0	PROGRAM SERVICES		413,216.
ICELAND & GREENLAND	0	0	PROGRAM SERVICES	PROGRAM PARTICIPANTS	413,210.
				MD ANGDODMAMION I ODGING	
MIDDLE EAGE AND				TRANSPORTATION, LODGING	
MIDDLE EAST AND	0	0	PROGRAM SERVICES	AND OTHER EXPENSES FOR	202 461
NORTH AFRICA	0	0	PROGRAM SERVICES	PROGRAM PARTICIPANTS	283,461.
NODEL AMEDICA				MDANGDODMAMION LODGING	
NORTH AMERICA -				TRANSPORTATION, LODGING	
INCLUDING CANADA AND	0		DDOGDAM GEDVICEG	AND OTHER EXPENSES FOR	27 451
MEXICO	0	0	PROGRAM SERVICES	PROGRAM PARTICIPANTS	27,451.
				TRANGROPHA TON LODGING	
DUGGER AND				TRANSPORTATION, LODGING	
RUSSIA AND			DDOGDAY GDDAY GDG	AND OTHER EXPENSES FOR	120 041
NEIGHBORING STATES	0	0	PROGRAM SERVICES	PROGRAM PARTICIPANTS	130,841.
				mp ANGDODMAMICS TODGT	
				TRANSPORTATION, LODGING	
				AND OTHER EXPENSES FOR	
SOUTH AMERICA	0	0	PROGRAM SERVICES	PROGRAM PARTICIPANTS	190,582.
				TRANSPORTATION, LODGING	
				AND OTHER EXPENSES FOR	
SOUTH ASIA	0	0	PROGRAM SERVICES	PROGRAM PARTICIPANTS	204,425.
3 a Subtotal	0	0			1,657,340.
b Total from continuation					
sheets to Part I	0	0			1,480,838.
c Totals (add lines 3a					
and 3b)	0	0			3,138,178.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2021

Schedule F (Form 990)	MERIDIAN INT			53-0259663	Page 1
Part I Continuatio	n of Activitie	s per Regior	• (Schedule F (Form 990), Part I, line 3	3)	
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
				TRANSPORTATION, LODGING AND OTHER EXPENSES FOR	
SUB-SAHARAN AFRICA	0	0	PROGRAM SERVICES	PROGRAM PARTICIPANTS	281,867.
CENTRAL AMERICA AND					
THE CARIBBEAN	0	0	GRANT MAKING		31,905.
71.67 1.671 1WD 7W7					
EAST ASIA AND THE PACIFIC	0	0	GRANT MAKING		88,668.
EUROPE - INCLUDING					
ICELAND & GREENLAND	0	0	GRANT MAKING		234,817.
MIDDLE EAST AND					
NORTH AFRICA	0	0	GRANT MAKING		78,230.
NORTH AMERICA - INCLUDING CANADA AND MEXICO	0	0	GRANT MAKING		13,480.
					20,200.
RUSSIA AND NEIGHBORING STATES	0	0	GRANT MAKING		156,011.
SOUTH AMERICA	0	0	GRANT MAKING		111,798.
SOUTH ASIA	0	0	GRANT MAKING		63,759.
SUB-SAHARAN AFRICA	0	0	GRANT MAKING		420,303.
Totals					1,480,838.

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)		
		NEIGHBORING	GRANT TO AMERICAN UNIVERSITY OF CENTRAL		EFT- WIRE, WESTERN UNION					
		STATES	ASIA GRANT TO AFGHANISTAN'S NEW		EFT - WIRE,	0.	NONE	CASH		
		SOUTH ASIA	GENERATION ORGANIZATION (ANGO)		WESTERN UNION OR ACH	0.	NONE	CASH		
	2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter									

3 Enter total number of other organizations or entities

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Part III can be duplicated if	additional space is needed		I	I				T
(a) Type of grant or assistance	(b) Region	(c) Number of recipients			ner of rsement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
PARTICIPANT SUPPORT GRANTS	CENTRAL AMERICA AND THE CARIBBEAN	7	31,905.	wires, ACH, Wes	TERN UNION	0.		
PARTICIPANT SUPPORT GRANTS	EAST ASIA AND THE	24	88 668.	WIRES, ACH, WES	TERN UNION	0.		
	EUROPE (INCLUDING		33,333.	, 11011, 1111				
PARTICIPANT SUPPORT GRANTS	GREENLAND)	58	234,817.	WIRES, ACH, WES	TERN UNION	0.		
PARTICIPANT SUPPORT GRANTS	MIDDLE EAST AND NORTH AFRICA	27	78,230.	WIRES, ACH, WES	TERN UNION	0.		
PARTICIPANT SUPPORT GRANTS	NORTH AMERICA	4	13,480.	WIRES, ACH, WES	TERN UNION	0.		
PARTICIPANT SUPPORT GRANTS	RUSSIA AND NEIGHBORING STATES	28	93,329.	WIRES, ACH, WES	TERN UNION	0.		
PARTICIPANT SUPPORT GRANTS	SOUTH AMERICA	27	111 709	WIRES, ACH, WES	TEDN IINTON	0.		
FARTICIFANT SUFFORT GRANTS	SOUTH AMERICA	21	111,790.	MINES, ACH, WES	JIERN UNIUN	0.		
PARTICIPANT SUPPORT GRANTS	SOUTH ASIA	18	58,419.	WIRES, ACH, WES	TERN UNION	0.		
PARTICIPANT SUPPORT GRANTS	SUB-SAHARAN AFRICA	127	420,303.	WIRES, ACH, WES	TERN UNION	0.		

the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain

Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see

Foreign Partnerships (see Instructions for Form 8865)

Instructions for Form 5713; don't file with Form 990)

•••	1 oreign rolling		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes,"		
	the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	X No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and		
	Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes,"		

Schedule F (Form 990) 2021

X Yes

Yes X No

6

SCHEDULE G (Form 990)

Department of the Treasury

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service ► Go to www.irs.gov/Form990 for instructions and the latest information. Name of the organization MEDITAN INTEDNATIONAL CENTED

Employer identification number

MERIDIAN I		53-025966	3						
Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.									
Indicate whether the organization rais a	sed funds through any of the followin e Solicitat f Solicitat g Special or oral agreement with any individual lart VII) or entity in connection with providuals or entities (fundraisers) pursuant	tion of tion of fundra (includerofessi	non-g gover aising ding of onal fu	overnment grants nment grants events fficers, directors, trus undraising services?		Yes			
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	or cor	Did raiser ustody itrol of utions?	(iv) Gross receipts from activity	tò (or fı	mount paid retained by) undraiser ed in col. (i)	(vi) Amount paid to (or retained by) organization		
		Yes	No						
Total 3 List all states in which the organization or licensing.	on is registered or licensed to solicit o			or has been notified	it is ex	xempt from re	gistration		

Sch	edu	le G (Form 990) 2021 MERIDIAN	INTERNATIONAL CENTER	R	53-	-0259663 Page 2
Pa	rt I					
		of fundraising event contributions and g	ross income on Form 990-	EZ, lines 1 and 6b. List e	vents with gross receipt	ts greater than \$5,000.
			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
			BALL/GLOBAL		NONE	(add col. (a) through
			LEADERSHIP SUMMIT			col. (c))
Φ			(event type)	(event type)	(total number)	(-"
Revenue						
Zev.	1	Gross receipts	1,540,874.	152,000.		1,692,874.
_			1 405 054	140 550		1 625 004
	2	Less: Contributions	1,485,274.	149,750.		1,635,024.
	_	Cuara incomo (lina 1 minus lina 0)	55,600.	2,250.		57,850.
	3	Gross income (line 1 minus line 2)	33,000.	2,230.		37,030.
	1	Cash prizes				
	7	04311 p11203				
	5	Noncash prizes				
S	Ū	Trenden prizes				
ense	6	Rent/facility costs	42,528.	15,337.		57,865.
Direct Expenses						
SC E	7	Food and beverages	72,320.	16,143.		88,463.
Dire						
	8	Entertainment	3,000.	1,100.		4,100.
	9	Other direct expenses	153,769.	25,022.		178,791.
		Direct expense summary. Add lines 4 through			>	329,219.
Da		Net income summary. Subtract line 10 from				-271,369.
Pa	rt l		n answered "Yes" on Form	990, Part IV, line 19, or r	eported more than	
		\$15,000 on Form 990-EZ, line 6a.		(b) Pull tabs/instant		(d) Total gaming (add
ne			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c))
Revenue				3 1 3		(-7 5 (-7)
Re	1	Gross revenue				
		al dece levellad				
"	2	Cash prizes				
Expenses						
çper	3	Noncash prizes				
ct Ct						
Direc	4	Rent/facility costs				
	5	Other direct expenses				
		W.L. 1.	Yes %	Yes %	Yes %	
	6	Volunteer labor	L No	No No	No	
	7	Direct expense summary. Add lines 2 through	rh E in column (d)		_	
	7	Direct expense summary. Add lines 2 tilloug	gri 5 iii Coluiriii (a)			
	8	Net gaming income summary. Subtract line	7 from line 1 column (d)		•	
		Not garming moorne summary. Subtract into	7 Hom line 1, dolariir (a)			,L
9	En	ter the state(s) in which the organization cond	lucts gaming activities:			
а	ls t	the organization licensed to conduct gaming a	activities in each of these s	states?		Yes No
b	If "	No," explain:				
		ere any of the organization's gaming licenses i			ear?	. Yes No
b	If "	Yes," explain:				

Sch	edule G (Form 990) 2021 MERIDIAN INTERNATIONAL CENTER 5	3-025966	3	Page 3
11	Does the organization conduct gaming activities with nonmembers?		Yes	No
	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed			
	to administer charitable gaming?		Yes	☐ No
13	Indicate the percentage of gaming activity conducted in:			
	The organization's facility	13a		%
	o An outside facility	I		%
	Enter the name and address of the person who prepares the organization's gaming/special events books and records:			,,,
'-	the the hame and address of the person who prepares the organizations gaining/special events books and records.			
	Name			
	Address			
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?		Yes	☐ No
b	o If "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the amount			
	of gaming revenue retained by the third party \$\bigs\\$			
c	: If "Yes," enter name and address of the third party:			
	Name			
	Address ▶			
16	Gaming manager information:			
	Name ▶			
	Gaming manager compensation ▶ \$			
	Description of services provided			
	Director/officer Employee Independent contractor			
17	Mandatory distributions:			
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to			
	retain the state gaming license?		Yes	L No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the	е		
	organization's own exempt activities during the tax year ▶ \$			
Pa	Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and	ל Part III, lin	es 9,	9b, 10b,
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.			

Schedule G	(Form 990) MERIDIAN INTERNATIONAL CENTER	53-0259663	Page 4
Part IV	(Form 990) MERIDIAN INTERNATIONAL CENTER Supplemental Information (continued)		
	11 (continued)		

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

2021
Open to Public Inspection

Name of the organization **Employer identification number** 53-0259663 MERIDIAN INTERNATIONAL CENTER Part I **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? X Yes Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of 1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of (e) Amount of (a) Description of (h) Purpose of grant valuation (book, or government (if applicable) cash grant noncash noncash assistance or assistance FMV, appraisal, assistance other) ARIZONA STATE UNIVERSITY 555 N. CENTRAL, SUITE 302 PHOENIX, AZ 85004 86-0196696 GOV 150,939. 0 PROGRAM SUPPORT BARD COLLEGE PO BOX 5000 14-1713034 501C3 0 PROGRAM SUPPORT ANNANDALE ON HUDSON, NY 12504 38,611. DIALOG INSTITUTE 1700 NORTH BROAD STREET SUITE 315 PHILADELPHIA PA 19121 23-2715057 501C3 182,507, 0 PROGRAM SUPPORT FOUNDATION FOR INT'L UNDERSTANDING THROUGH STUDENTS - UNIVERSITY OF WASHINGTON, BOX 352233, HUB 206 -91-0646781 501C3 SEATTLE WA 98195 PROGRAM SUPPORT 190 706 0. GLOBAL TIES ALABAMA 555 SPARKMAN DRIVE NW BUILDING 800 HUNTSVILLE AL 35816 63-0506191 501C3 PROGRAM SUPPORT 17 393. 0. GLOBAL TIES DETROIT 440 BURROUGHS ST., STE 329 DETROIT MI 48202 38-1981715 501C3 39 532. 0. PROGRAM SUPPORT 14. 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 4. Enter total number of other organizations listed in the line 1 table

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2021

Part II Continuation of Grants and Other A	Assistance to Dor	nestic Organizations	and Domestic Go	vernments (Scho	edule I (Form 990), Pa	rt II.)	T
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
GLOBAL TIES KC							
30 WEST PERSHING ROAD SUITE 405							
KANSAS CITY, MO 64108	43-1727811	501C3	24,193.	0.			PROGRAM SUPPORT
INTERNATIONAL FOCUS, INC.							
P.O.BOX 1815							
CLAYTON, NC 27520	56-1597929	C CORP	24,544.	0.			PROGRAM SUPPORT
BOARD OF TRUSTEES OF MICHIGAN STATE UNIVERSITY - 426 AUDITORIUM ROAD, ROOM 360 - EAST LANSING, MI							
48824	38-6005984	501C3	178,205.	0.			PROGRAM SUPPORT
NORTHERN NEVADA INTERNATIONAL CENTER - 855 WEST SEVENTH STREET, SUITE 270 - RENO, NV 89503	94-2796785	501C3	285,551.	0.			PROGRAM SUPPORT
SHIPPENSBURG UNIVERSITY 1871 OLD MAIN DRIVE							
SHIPPENSBURG, PA 17257	23-2500361	GOV	136,382.	0.			PROGRAM SUPPORT
TEXAS INTERNATIONAL EDUCATION CONSORTIUM - 1103 WEST 24TH STREET - AUSTIN, TX 78705	74-2383582	501C3	85,354.	0.			PROGRAM SUPPORT
UNIVERSITY OF MASSACHUSETTS 333 SOUTH STREET, SUITE 450	04 2167252	gov.	120,400				DECEDIAL GARDONI
SHREWSBURY, MA 01545-4176	04-3167352	GUV	138,409.	0.			PROGRAM SUPPORT
UNIVERSITY OF NORTH CAROLINA CHAPEL HILL - PO BOX 402420 - ATLANTA, GA 30384-2420	56-6001393	501C3	40,763.	0.			PROGRAM SUPPORT
UTAH COUNCIL FOR CITIZEN DIPLOMACY 1840 S 1300 E			25,755.				
SALT LAKE CITY, UT 84105	87-6128308	501C3	12,105.	0.			PROGRAM SUPPORT

Part II Continuation of Grants and Other	Assistance to Doi	nestic Organizations	and Domestic Go	vernments (Scho	edule i (Form 990), Pa	ITL II.)	
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ERMONT COUNCIL ON WORLD AFFAIRS							
70 SHELBURNE ROAD #4611							
BURLINGTON, VT 05401	03-6010787	501C3	28,592.	0.			PROGRAM SUPPORT
WORLD AFFAIRS COUNCIL OF SEATTLE							
SEATTLE, WA 98121	91-0586924	501C3	33,726.	0.			PROGRAM SUPPORT
WORLD OREGON 1207 SW BROADWAY, SUITE 300							
PORTLAND, OR 97205	93-0568356	501C3	51,998.	0.			PROGRAM SUPPORT

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistanc

PART I, LINE 2:

MERIDIAN MAINTAINS AN UPDATED GRANT MANAGEMENT POLICY AND PROCEDURE MANUAL

WHICH CLEARLY EXPLAINS PRE AND POST AWARD PROCESSES THAT THE STAFF NEED TO

FOLLOW THROUGHOUT THE LIFE CYCLE OF THE GRANT. THIS INCLUDES GRANT/PROJECT

SET-UP, CHARGING OF COSTS AND MONITORING AND REPORTING OF EXPENDITURES. THE

MANUAL ALSO INCLUDES PROCESSES AND PROCEDURES RELATED TO PROCUREMENT.

SUBAWARDS AND SUBRECIPIENT MONITORING AND PROJECT CLOSEOUT.

SCHEDULE J (Form 990)

Department of the Treasury

Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

MERIDIAN INTERNATIONAL CENTER

Employer identification number 53-0259663

Pa	art I Questions Regarding Compensation			
			Yes	No
1 a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments X Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Х	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2	Х	
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee			
	X Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
-	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a	х	
	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		Х
	Participate in or receive payment from an equity-based compensation arrangement?	4c		Х
Ī	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	The totally of lines fate, list the persons and provide the applicable amounts for each from the fat line			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
_	contingent on the revenues of:			
а	The organization?	5a		х
	Any related organization?	5b		Х
~	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
Ů	contingent on the net earnings of:			
а	The organization?	6a		х
		6b		Х
	Any related organization? If "Yes" on line 6a or 6b, describe in Part III.	35		
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
•	not described on lines 5 and 6? If "Yes," describe in Part III	7	Х	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
3		8		Х
9	Initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
9	Regulations section 53.4958-6(c)?	9		
	HOMBIGUOU GOODINI OU.TOOU UIU!			1

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	/-2 and/or 1099-MIS0 compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)	
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990	
(1) THE HONORABLE STUART HOLLIDAY	(i)	306,951.	40,000.	8,140.	51,359.	11,003.	417,453.	0.	
CEO	(ii)	0.	0.	0.	0.	0.	0.	0.	
(2) LEE SATTERFIELD	(i)	245,419.	11,768.	1,923.	43,001.	11,908.	314,019.	0.	
PRESIDENT & COO (THRU 11/2021)	(ii)	0.	0.	0.	0.	0.	0.	0.	
(3) NATALIE HALLAHAN	(i)	187,343.	17,039.	1,125.	11,884.	26,012.	243,403.	0.	
EXEC. VICE PRESIDENT	(ii)	0.	0.	0.	0.	0.	0.	0.	
(4) THERESA FURMAN	(i)	173,841.	17,072.	1,890.	19,849.	14,498.	227,150.	0.	
CFO	(ii)	0.	0.	0.	0.	0.	0.	0.	
(5) KELLY CAMPAGNE	(i)	151,936.	17,000.	6,342.	25,167.	22,272.	222,717.	0.	
CHIEF TALENT & ADMIN. OFFICE	(ii)	0.	0.	0.	0.	0.	0.	0.	
(6) PURU TRIVEDI	(i)	151,204.	27,500.	1,111.	0.	10,938.	190,753.	0.	
VP, EXTERNAL & CORPORATE AFFAIRS	(ii)	0.	0.	0.	0.	0.	0.	0.	
(7) SILBI STAINTON	(i)	133,398.	17,850.	1,259.	17,850.	19,806.	190,163.	0.	
SENIOR DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.	
(8) HENRY COLLINS	(i)	141,695.	4,500.	5,396.	13,800.	7,000.	172,391.	0.	
DEPUTY VP, IVLP (12/2021)	(ii)	0.	0.	0.	0.	0.	0.	0.	
(9) BETELIHEM HAILE	(i)	121,302.	14,335.	948.	14,253.	17,948.	168,786.	0.	
DIRECTOR OF FINANCE	(ii)	0.	0.	0.	0.	0.	0.	0.	
(10) MYRA BEST	(i)	122,768.	7,600.	1,729.	13,820.	19,295.	165,212.	0.	
VP & DIRECTOR, IVLP	(ii)	0.	0.	0.	0.	0.	0.	0.	
(11) DALLAS PEARSON	(i)	115,705.	12,150.	914.	1,537.	20,908.	151,214.	0.	
DIRECTOR, FIN. PLANNING & ANALYSIS	(ii)	0.	0.	0.	0.	0.	0.	0.	
(12) SUSAN CABIATI	(i)	32,263.	0.	72,261.	2,629.	2,811.	109,964.	0.	
FORMER SR. VP, PED (THRU 2/2021)	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								

Page 3

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1A:

THE CEO OF MERIDIAN INTERNATIONAL CENTER BELONGS TO THE METROPOLITAN CLUB

WHICH IS ALLOWED PER HIS EMPLOYMENT CONTRACT AND APPROVED BY THE BOARD OF

TRUSTEES BECAUSE IT HAS BEEN DETERMINED THAT MEMBERSHIP SERVES A BUSINESS

PURPOSE AND IS RELATED TO THE CEO'S ROLE AND RESPONSIBILITIES AT THE

ORGANIZATION. THESE AMOUNTS ARE CONSIDERED TAXABLE TO THE CEO.

PART I, LINE 4A:

DURING THE YEAR THERE WAS A SEVERANCE PAYMENT MADE TO A FORMER SR. VP. ALL

AMOUNTS ARE PROPERLY REPORTED ON FORM W-2 AND IN FORM 990, PART VII AND ON

FORM 990 SCHEDULE J. PART II. DUE TO THE CONFIDENTIAL NATURE OF THE TERMS

OF THE SEVERANCE AGREEMENT. THE DETAILS WILL BE PROVIDED TO THE IRS UPON

REQUEST.

PART I LINE 7:

INCENTIVE AWARDS ARE PAID BASED ON FACTORS INCLUDING PERFORMANCE RATE OF

PAY, AND AVAILABILITY OF FUNDS.

SCHEDULE 0 (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 Inspection

Department of the Treasury Internal Revenue Service Name of the organization

MERIDIAN INTERNATIONAL CENTER

Employer identification number 53-0259663

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
MERIDIAN INTERNATIONAL CENTER IS A NONPARTISAN, NONPROFIT DIPLOMACY
CENTER FOUNDED IN 1960 WITH THE VISION THAT GREATER UNDERSTANDING AND
COLLABORATION BETWEEN THE UNITED STATES AND THE WORLD LEADS TO A MORE
SECURE AND PROSPEROUS FUTURE FOR ALL. HEADQUARTERED IN WASHINGTON, DC,
ON A FOUR-ACRE CAMPUS WITH TWO HISTORIC PROPERTIES, MERIDIAN HAS LONG
SERVED AS A PLACE WHERE GLOBAL LEADERS GATHER, FUTURE LEADERS ARE
FOUND, AND INTERNATIONAL COLLABORATION THRIVES.
FORM 990, PART III, LINE 1, CONTINUED:
WE BELIEVE WE ARE STRONGER AT HOME WHEN GLOBALLY ENGAGED, SO OUR
MISSION IS TO STRENGTHEN ENGAGEMENT BETWEEN THE U.S. AND THE WORLD TO
FIND SOLUTIONS ON SHARED GLOBAL CHALLENGES. WE DO THIS BY PARTNERING
WITH THE U.S. GOVERNMENT, THE PRIVATE SECTOR, AND THE DIPLOMATIC
COMMUNITY ON THREE CORE PILLARS OF PROGRAMS:
-GLOBAL LEADERSHIP: BUILDING THE NEXT GENERATION OF GLOBAL LEADERS
EMPOWERED TO CREATE CHANGE THROUGH EXCHANGE AND TRAINING PROGRAMS
-CULTURE: INCREASING UNDERSTANDING OF THE UNITED STATES AND OTHER
COUNTRIES THROUGH SHARED INTERESTS IN ART AND CULTURE
-COLLABORATION: STRENGTHENING POLICY DECISIONS AND OUTCOMES BY
ACCELERATING COLLABORATION ACROSS BORDERS, INDUSTRIES AND SECTORS
MERIDIAN'S MISSION IS TO STRENGTHEN ENGAGEMENT BETWEEN THE UNITED
STATES AND THE WORLD THROUGH DIPLOMACY, LEADERSHIP AND CULTURE TO SOLVE
SHARED GLOBAL CHALLENGES.

Schedule O (Form 990) 2021 Page 2

Name of the organization **Employer identification number** 53-0259663 MERIDIAN INTERNATIONAL CENTER OUR CORE VALUES ARE A GLOBAL COMMUNITY; COLLABORATION; EQUITY, DIVERSITY & INCLUSION; AND INNOVATION. MERIDIAN'S INTEGRATED PROGRAMMING APPROACH PROVIDES LEADERS WITH VARIOUS PLATFORMS IN NEUTRAL ENVIRONMENTS TO DEVELOP AN INFORMED GLOBAL VIEW, CULTURAL AWARENESS AND COLLABORATIVE PEER NETWORKS TO PRODUCE BETTER OUTCOMES. WHEN LEADERS RETURN HOME AND IMPLEMENT CHANGE, THE IMPACTS OF MERIDIAN'S PROGRAMS ARE AMPLIFIED ACROSS NUMEROUS ARENAS. INCLUDING WOMEN'S AND GIRLS' EMPOWERMENT, BUSINESS AND TRADE, HUMAN AND CIVIL RIGHTS, AND ENERGY AND THE ENVIRONMENT. DIRECTLY IMPACTING THE QUALITY OF LIFE FOR PEOPLE AROUND THE GLOBE, THESE ISSUES ARE PIVOTAL TO MERIDIAN'S VISION OF A MORE SECURE AND PROSPEROUS WORLD TODAY AND FOR GENERATIONS TO COME. FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: ON A FOUR-ACRE CAMPUS WITH TWO HISTORIC PROPERTIES, MERIDIAN HAS LONG SERVED AS A PLACE WHERE GLOBAL LEADERS GATHER, FUTURE LEADERS ARE FOUND, AND INTERNATIONAL COLLABORATION THRIVES. FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: MERIDIAN RETURNED TO HOSTING IVLP PARTICIPANTS IN MARCH 2022. BY YEAR-END, WE HAD HOSTED 1,330 IVLP PARTICIPANTS IN 167 PROJECTS, INCLUDING 152 PARTICIPANTS ON 15 VIRTUAL PROJECTS. PROGRAM TOPICS RANGED FROM THE RULE OF LAW AND HUMAN RIGHTS TO YOUTH ENGAGEMENT, U.S. FOREIGN POLICY, CYBERSECURITY AND DISINFORMATION.

Name of the organization MERIDIAN INTERNATIONAL CENTER	Employer identification number 53-0259663
HIGHLIGHTS INCLUDED:	
1) THE INTERNATIONAL WOMEN OF COURAGE EXCHANGE AN ANNUAL PROJECT IN	
CONJUNCTION WITH THE SECRETARY'S AWARD FOR INTERNATIONAL WOMEN OF	
COURAGE. THIS YEAR'S AWARDEES PARTICIPATED IN A VIRTUAL PROJECT WITH	
INDIVIDUAL PROGRAMMING IN CITIES ACROSS THE UNITED STATES,	
2) THE BRITISH AMERICAN PARLIAMENTARY GROUP, ANOTHER HIGH-PROFILE	
ANNUAL EXCHANGE WITH EIGHT MEMBERS OF PARLIAMENT SHADOWING MEMBERS OF	
CONGRESS IN THEIR HOME DISTRICTS AND 3) THE STATE DEPARTMENT'S FIRST	
ITERATION OF THE SUMMIT FOR DEMOCRACY IVLP INITIATIVE, WHICH BROUGHT	
TOGETHER MAYORS AND MUNICIPAL LEADERS FROM AROUND THE WORLD TO FOCUS ON	
STRENGTHENING DEMOCRACY, ADVANCING RESPECT FOR HUMAN RIGHTS AND	
FIGHTING GLOBAL CORRUPTION. MERIDIAN ALSO LAUNCHED THE FIRST ITERATION	
OF THE DEPARTMENT OF STATE'S IVLP IMPACT AWARDS, ALLOWING ALUMS TO	
ADMINISTER COMMUNITY IMPACT PROJECTS THAT BUILD UPON THEIR EXCHANGE	
EXPERIENCE IN THEIR COMMUNITIES. OVER 220 AWARDS WERE IMPLEMENTED ON	
THEMES RANGING FROM COMBATTING DISINFORMATION AND SUPPORTING A FREE	
PRESS TO STEM (SCIENCE, TECHNOLOGY, ENGINEERING & MATHEMATICS) AND	
CYBERSECURITY.	
FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:	
2) YOUTH LEADERSHIP AND EDUCATION: MERIDIAN PARTNERS WITH U.S.	
ORGANIZATIONS AND U.S. INSTITUTES OF HIGHER EDUCATION TO DEVELOP	
ACADEMIC AND LEADERSHIP RESIDENCY AND TRAINING PROGRAMS FOR	
INTERNATIONAL YOUTH PARTICIPANTS. THESE PROGRAMS ARE DESIGNED TO	
ESTABLISH LONG-LASTING AND POSITIVE RELATIONSHIPS BETWEEN THEIR PEERS	
AND U.S. CITIZENS; AND	
3) OUTBOUND EXCHANGES: U.S. SUBJECT MATTER EXPERTS, PROFESSIONALS, AND	
ACADEMICS ENGAGE WITH AUDIENCES AROUND THE WORLD VIA VIRTUAL LECTURE	

Name of the organization MERIDIAN INTERNATIONAL CENTER	Employer identification number 53-0259663
SERIES AND SEMINARS, FOSTERING MEANINGFUL COLLABORATION IN THE FIELDS	
OF SCIENCE, TECHNOLOGY, GOOD GOVERNANCE, AND JOURNALISM.	
2022 WELCOMED THE RETURN OF IN-PERSON EXCHANGE PROGRAMS. THE NEXT30	
YOUNG LEADERS OF CENTRAL ASIA PROGRAM, FUNDED BY THE U.S. DEPARTMENT OF	
STATE, HOSTED 30 YOUNG LEADERS FROM FIVE CENTRAL ASIAN COUNTRIES.	
TRAVELING IN THREE COHORTS THIS SUMMER AND FALL, THE GROUP VISITED	
THREE AMERICAN CITIES: WASHINGTON, DC; AUSTIN, TEXAS; AND SAN	
FRANCISCO, CALIFORNIA. THEY NETWORKED WITH THEIR AMERICAN PEERS AND	
PARTICIPATED IN DISCUSSIONS ABOUT START-UP CULTURE, FEMALE EMPOWERMENT,	
INDEPENDENT JOURNALISM, AND SOCIAL ENTREPRENEURSHIP.	
WE CONTINUED OUR PARTNERSHIP WITH THE STATE DEPARTMENT'S BUREAU OF	
EDUCATIONAL AND CULTURAL AFFAIRS VIA OUR TWO SUSI STUDENT LEADER	
PROGRAMS, WELCOMING ALMOST 250 INTERNATIONAL UNDERGRADUATES TO ACADEMIC	
INSTITUTES IN THE U.S. SOME OF THE CURRICULUM TOPICS INCLUDED CIVIC	
ENGAGEMENT, EDUCATION, THE FUTURE OF WORK, ENTREPRENEURSHIP, ECONOMIC	
DEVELOPMENT, ENVIRONMENTAL ISSUES, JOURNALISM, MEDIA, RELIGIOUS	
PLURALISM IN THE U.S., THE RULE OF LAW AND PUBLIC SERVICE. STUDENTS	
FROM 56 COUNTRIES EXPERIENCED AN IN-DEPTH INVESTIGATION INTO THESE	
PROGRAM THEMES AND ENHANCED THEIR UNDERSTANDING OF AMERICAN VALUES. THE	
INSTITUTES FEATURED A FOUR-WEEK ACADEMIC RESIDENCY THAT INCLUDED	
COMMUNITY SERVICE ACTIVITIES, LEADERSHIP DEVELOPMENT SESSIONS,	
OPPORTUNITIES FOR INTERACTION WITH AMERICAN PEERS, AND EXCURSIONS OF	
CULTURAL AND HISTORICAL SIGNIFICANCE. THE RESIDENCIES ARE THEN FOLLOWED	
BY A CASE STUDY TOUR TO A GEOGRAPHICALLY AND DEMOGRAPHICALLY DIVERSE	
REGION OF THE UNITED STATES, UNDERSCORING THE ABOVE PROGRAM THEMES AND	
ENRICHING THE PARTICIPANTS' EXPERIENCE.	

Name of the organization **Employer identification number** MERIDIAN INTERNATIONAL CENTER 53-0259663 SINCE 2006, MERIDIAN HAS SUPPORTED THE U.S. DEPARTMENT OF STATE'S FOREIGN PRESS CENTER (F.P.C.) REPORTING TOURS AND MEDIA CO-OPS, IMPLEMENTING OVER 60 PROJECTS ANNUALLY THAT BRING JOURNALISTS FROM ACROSS THE WORLD TO REPORT FROM THE U.S. TO PROMOTE THE DEPTH, ACCURACY, AND BALANCE OF FOREIGN REPORTING THROUGH DIRECT ACCESS TO AUTHORITATIVE AMERICAN INFORMATION SOURCES. IN NOVEMBER, MERIDIAN IMPLEMENTED AN F.P.C. INTERNATIONAL REPORTING TOUR ON THE 2022 U.S. MIDTERM ELECTIONS. IN WHICH 224 RADIO. PRINT. AND BROADCAST JOURNALISTS FROM 22 COUNTRIES TRAVELED TO ARIZONA AND NORTH CAROLINA FOR A CHANCE TO REPORT ON THE AMERICAN DEMOCRATIC PROCESS UP CLOSE. THE JOURNALISTS GAINED NEW PERSPECTIVES ON THE U.S. GOVERNMENT BY INTERVIEWING ELECTION OFFICIALS, LOCAL PARTY LEADERS, POLICY EXPERTS, AND CANDIDATES AT THE POLLS. THEY REPORTED TO THEIR RESPECTIVE COUNTRIES ON A PARTICULARLY DYNAMIC MIDTERM ELECTION CYCLE. FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS: PARTNERSHIP EXHIBITION, A RETROSPECTIVE ON THE U.S. U.A.E. RELATIONS SHOWN THROUGH DIPLOMATIC EXCHANGES AND CULTURAL TIES IN PARTNERSHIP WITH U.S. EMBASSY ABU DHABI AND THE U.A.E. EMBASSY IN WASHINGTON, D.C. ADDITIONALLY, MERIDIAN HOSTED THE UNLIMITED: COLLECTIVE EXHIBITION SHOWCASING EGYPTIAN ARTISTS EXHIBITION IN PARTNERSHIP WITH THE EGYPTIAN EMBASSY IN WASHINGTON, D.C. THE EXHIBITION SHOWCASED A COLLECTION OF CONTEMPORARY EGYPTIAN ARTISTS. MERIDIAN ALSO ARRANGED RESIDENCIES IN THE UNITED ARAB EMIRATES, ECUADOR, POLAND, GHANA, ARGENTINA, AND BARBADOS AND AN ORIENTATION FOR

Schedule O (Form 990) 2021	Page 2
Name of the organization MERIDIAN INTERNATIONAL CENTER	Employer identification number 53-0259663
HIP HOP ARTIST-EDUCATORS THROUGH NEXT LEVEL, A PROGRAM ORGANIZED IN	
PARTNERSHIP WITH THE U.S. DEPARTMENT OF STATE AND THE UNIVERSITY OF	
NORTH CAROLINA AT CHAPEL HILL. MERIDIAN HOSTED A TWO-WEEK PROGRAM FOR	
ARTISTS FROM 13 COUNTRIES IN WASHINGTON, DC AND NEW YORK, NY, AS PART	
OF THE NEXT LEVEL PROGRAM. OTHER CULTURAL PROGRAMS INCLUDED A PANEL	
DISCUSSION ON THE HISTORY OF GLOBAL CINEMA, A PANEL DISCUSSION HOSTED	
WITH THE EMBASSY OF GUATEMALA ON MAYAN ARCHAEOLOGICAL DISCOVERIES, AND	
A SYMPOSIUM FOR SCHOLARS TO SHARE RESEARCH ON CULTURAL DIPLOMACY, ALL	
OF WHICH WERE PART OF THE GLOBAL HUMANITIES INITIATIVE WITH THE	
NATIONAL ENDOWMENT FOR THE HUMANITIES. LASTLY, MERIDIAN HOSTED A	
VIRTUAL PANEL ON THE ROOTS OF BLACK AMERICAN CLASSICAL MUSIC. MERIDIAN	
CONTINUES DIVERSIFYING ITS CULTURAL OFFERINGS WITH BOTH THE PUBLIC AND	
PRIVATE SECTORS. IT REMAINS A VITAL PARTNER FOR THE U.S. GOVERNMENT IN	
DEVELOPING ARTS PROGRAMS TO SUPPORT U.S. FOREIGN POLICY GOALS.	
FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:	
DIPLOMATIC ENGAGEMENT - MERIDIAN'S CENTER FOR DIPLOMATIC ENGAGEMENT IS	
AN EDUCATIONAL AND NETWORKING HUB THAT STRENGTHENS THE U.S.	
INTERNATIONAL AFFAIRS TALENT ECOSYSTEM THROUGH TRAININGS AND PROMOTES	
COLLABORATION BETWEEN THE INTERNATIONAL DIPLOMATIC CORPS AND THE U.S.	
PUBLIC AND PRIVATE SECTORS. IN 2022, OVER 600 DIPLOMATS FROM 147	
EMBASSIES PARTICIPATED IN THE DIPLOMATIC ENGAGEMENT CENTER'S 25	
DIALOGUES AND OTHER ENGAGEMENTS ALONGSIDE GOVERNMENT, BUSINESS, CIVIL	
SOCIETY, AND NEXT-GENERATION LEADERS. THESE PROGRAMS INCLUDE POLICY	
ROUNDTABLES, WORKSHOPS, TRAININGS, PANEL DISCUSSIONS, RECEPTIONS, AND	
SUMMITS.	

Name of the organization MERIDIAN INTERNATIONAL CENTER	Employer identification number 53-0259663
	33 0233003
PROGRAMS, PROVIDING INTERNATIONAL AMBASSADORS WITH OPPORTUNITIES TO	
HEAR DIRECTLY FROM LEADERS AT THE FEDERAL AND SUBNATIONAL LEVELS.	
DIPLOCRAFT IS A PLATFORM FOR DIPLOMATS TO EXPLORE AND DISCUSS POLICY	
ISSUES FROM MULTIPLE PERSPECTIVES TO BETTER UNDERSTAND THE U.S.	
GOVERNMENT AND POLITICAL SYSTEM. PROGRAMS IN 2022 INCLUDED DISCUSSIONS	
ON U.S. FEDERALISM, PRESERVING DEMOCRACY, MID-TERM ELECTIONS,	
DEVELOPMENT ASSISTANCE, GLOBAL HEALTH AND SCIENCE DIPLOMACY.	
MERIDIAN'S FLAGSHIP EVENTS ARE THE ANNUAL GLOBAL LEADERSHIP SUMMIT AND	
DIPLOMACY FORUM. THE OCTOBER 2021 SUMMIT EXPLORED HOW GOVERNMENTS,	
BUSINESSES AND PRIVATE SECTORS IN THE U.S. AND AROUND THE WORLD ARE	
TACKLING TODAY'S GREATEST PROBLEMS THROUGH AN INCREASINGLY-RELEVANT	
ENVIRONMENT, SOCIAL, AND GOVERNANCE (E.S.G.) LENS. THE 2022 DIPLOMACY	
FORUM EXAMINED THE EVOLVING NATURE OF STATECRAFT IN THREE AREAS OF	
LIMITED SOVEREIGNTY SPACE, THE ARCTIC AND THE HIGH SEAS. ADMINISTRATION	
OFFICIALS, MEMBERS OF CONGRESS, INTERNATIONAL AMBASSADORS, C.E.O.S, AND	
JOURNALISTS ARE AMONG THE FEATURED SPEAKERS OF THESE EVENTS.	
DIPLOMACYRISE IS MERIDIAN'S INVESTMENT IN THE FUTURE OF DIPLOMACY BY	
DEVELOPING THE NEXT GENERATION OF GLOBAL AFFAIRS PRACTITIONERS THAT	
REFLECT AMERICA'S DIVERSITY AND ARE EQUIPPED WITH 21ST-CENTURY	
STATECRAFT SKILLS AND KNOWLEDGE. THE HIGHLIGHT OF MERIDIAN'S 2022	
DIPLOMACYRISE PROGRAMMING WAS A VIRTUAL DIPLOMATIC SKILLS COURSE FOR 25	
YOUNG SCIENTISTS, WHICH INCLUDED MODULES ON THE STATE DEPARTMENT,	
CULTURAL COMPETENCIES, PROTOCOL, PUBLIC DIPLOMACY AND NEGOTIATION.	
EXPENSES \$ 613,515. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.	

Name of the organization **Employer identification number** 53-0259663 MERIDIAN INTERNATIONAL CENTER THE ORGANIZATION REVIEWED AND UPDATED ITS BYLAWS DURING THE TAX YEAR. UPDATES INCLUDED CHANGES TO THE NUMBER OF BOARD OF TRUSTEE MEMBERS, THE CHIEF EXECUTIVE OFFICER'S ROLES, RESPONSIBILITIES AND DUTIES, IDENTIFICATION OF WHO MAY SERVE ON VARIOUS COMMITTEES AND OTHER CHANGES. FORM 990, PART VI, SECTION B, LINE 11B: MERIDIAN'S PROCESS FOR THE FORM 990 IS TO HAVE THE FORM REVIEWED BY THE CFO & CEO, FOLLOWED BY A REVIEW BY THE CHAIRMAN OF THE FINANCE AND AUDIT COMMITTEE. THE FORM IS DISTRIBUTED TO THE BOARD OF TRUSTEES PRIOR TO FILING. FORM 990, PART VI, SECTION B, LINE 12C: OFFICERS, DIRECTORS AND EMPLOYEES ARE REQUIRED TO DISCLOSE POTENTIAL CONFLICTS OF INTEREST TO SENIOR MANAGEMENT AS THEY ARISE. CONFLICT OF INTEREST STATEMENTS ARE UPDATED AND SIGNED BY EMPLOYEES ANNUALLY. TRUSTEES ARE REQUIRED TO DISCLOSE POTENTIAL CONFLICTS UPON JOINING THE BOARD OF TRUSTEES AND THEREAFTER IF SOMETHING CHANGES. ACTUAL CONFLICTS OF TRUSTEES ARE REPORTED TO THE BOARD OF TRUSTEES. THE SENIOR MANAGEMENT TEAM MEETS AS NEEDED AND CONSISTENTLY MONITORS AND ENFORCES COMPLIANCE WITH THE POLICY. PERSONS WITH A CONFLICT ARE PROHIBITED FROM ALL DELIBERATIONS AND DECISIONS RELATED TO THE TRANSACTION INVOLVING THE CONFLICT. FORM 990, PART VI, SECTION B, LINE 15: CEO COMPENSATION IS DETERMINED BY INDEPENDENT TRUSTEES THROUGH A COMPENSATION COMMITTEE, WHICH REVIEWS COMPARABLE SALARY INFORMATION FROM OTHER ORGANIZATIONS, DISCUSSES THIS INFORMATION AND DOCUMENTS ITS DECISION IN CONTEMPORANEOUS MINUTES. COMPENSATION FOR OFFICERS OR KEY EMPLOYEES IS DETERMINED BY THE EXECUTIVE VICE PRESIDENT AND THE CHIEF TALENT &

Schedule O (Form 990) 2021	Page 2
Name of the organization MERIDIAN INTERNATIONAL CENTER	Employer identification number 53-0259663
ADMINISTRATIVE OFFICER.	
FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:	
CA,CO,DC,FL,GA,IL,MD,MA,MI,NJ,NY,RI,TN,VA	
FORM 990, PART VI, SECTION C, LINE 19:	
MERIDIAN MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND	
FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC FOR THE SAME PERIOD OF	
DISCLOSURE AS SET FORTH IN SECTION 6104(D).	
FORM 990, PART XII, LINE 2C:	
THE PROCESS FOR OVERSEEING THE AUDIT OF THE FINANCIAL STATEMENTS AND	
SELECTION OF AN INDEPENDENT ACCOUNTANT IS CONSISTENT WITH PRIOR YEARS.	

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Department of the Treasury Internal Revenue Service

Name of the organization

MERIDIAN INTERNATIONAL CENTER

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

53-0259663

(a)	(b)	(c)	(d)	(e)		(f)	
Name, address, and EIN (if applicable) of disregarded entity	Primary activity			Total income End-of-year assets		controlling ntity	9
MERIDIAN GLOBAL LEADERSHIP INSTITUTE -							
46-2612419, 1630 CRESCENT PLACE NW,					MERIDIAN IN	TERNATI	ONAL
WASHINGTON, DC 20009	EDUCATION & TRAINING	DISTRICT OF COLUMBIA	A	0.	0. CENTER		
Part II Identification of Related Tax-Exempt Orgorganizations during the tax year.	 anizations. Complete if the organization	n answered "Yes" on Form 990	, Part IV, line 34, I	pecause it had one o	or more related tax-exe	empt	
organizations during the tax year.	-		I				g)
Part II Identification of Related Tax-Exempt Orgorganizations during the tax year. (a) Name, address, and EIN of related organization	panizations. Complete if the organization (b) Primary activity	(c) Legal domicile (state or	(d) Exempt Code section	(e) Public charity status (if section	or more related tax-exe (f) Direct controlling entity	Section s	g) 512(b)(13) rolled tity?
organizations during the tax year. (a) Name, address, and EIN	(b)	(c)	(d) Exempt Code	(e) Public charity	(f) Direct controlling	Section s	rolled
organizations during the tax year. (a) Name, address, and EIN	(b)	(c) Legal domicile (state or	(d) Exempt Code	(e) Public charity status (if section	(f) Direct controlling	Section S	rolled tity?
organizations during the tax year. (a) Name, address, and EIN	(b)	(c) Legal domicile (state or	(d) Exempt Code	(e) Public charity status (if section	(f) Direct controlling	Section S	rolled tity?
organizations during the tax year. (a) Name, address, and EIN	(b)	(c) Legal domicile (state or	(d) Exempt Code	(e) Public charity status (if section	(f) Direct controlling	Section S	rolled tity?
organizations during the tax year. (a) Name, address, and EIN	(b)	(c) Legal domicile (state or	(d) Exempt Code	(e) Public charity status (if section	(f) Direct controlling	Section S	rolled tity?
organizations during the tax year. (a) Name, address, and EIN	(b)	(c) Legal domicile (state or	(d) Exempt Code	(e) Public charity status (if section	(f) Direct controlling	Section S	rolled tity?

132161 11-17-21 LHA

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a)	(a) (b) (c) (d) (e) (f) (g) (h) (i)						(i)	(j)	(k)		
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or	Direct controlling Predominant income entity (related, unrelated,	Share of total Share of		Disproportionate allocations?		Code V-UBI amount in box 20 of Schedule		Percentage ownership	
		foreign country)		sections 512-514)		assets	Yes	No	K-1 (Form 1065)	Yes	lo

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	()	i)				
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	ear ownership		tion b)(13) rolled tity?				
		country)						Yes	No				

Page 2

MERIDIAN INTERNATIONAL CENTER 53-0259663 Schedule R (Form 990) 2021 Page 3

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

Yes No

1a

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

c Gift, grant, or capital contribution from related organization(s)				. 1c				
e Loans or loan guarantees by related organization(s)				1e				
f Dividends from related organization(s)				1f				
g Sale of assets to related organization(s)				1g				
h Purchase of assets from related organization(s)								
i Exchange of assets with related organization(s)				. 1i				
j Lease of facilities, equipment, or other assets to related organization(s)				. 1 j				
k Lease of facilities, equipment, or other assets from related organization(s)								
Performance of services or membership or fundraising solicitations for related organization(s)								
m Performance of services or membership or fundraising solicitations by related								
n Sharing of facilities, equipment, mailing lists, or other assets with related orga								
Sharing of paid employees with related organization(s)				. 10				
p Reimbursement paid to related organization(s) for expenses				. 1p				
q Reimbursement paid by related organization(s) for expenses				. 1q				
r Other transfer of cash or property to related organization(s)				1r				
s Other transfer of cash or property from related organization(s)				. 1s				
2 If the answer to any of the above is "Yes," see the instructions for information	on who must complete th	is line, including covered relation	onships and transaction thresholds.					
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount	involved				
(1)								
(2)								
(4)								
(3)								
Θ								
(4)								
(5)								
(6)								
l32163 11-17-21			Schedu	le R (Form 990) 2021				

Schedule R (Form 990) 2021 MERIDIAN INTERNATIONAL CENTER 53-0259663 Page 4

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c)	redominant income paid (related, unrelated, 5) excluded from tax under	01(c)(3) orgs.?	(f) Share of total ncome	(g) Share of end-of-year assets	Disprotional	por- ate ons?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gener mana partn	al or Pging ler?	(k) Percentage ownership
	-											
	-											
	-											
	-											
	-											
	-											

Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870. Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Type or Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) print MERIDIAN INTERNATIONAL CENTER 53-0259663 File by the Number, street, and room or suite no. If a P.O. box, see instructions. filing your 1630 CRESCENT PLACE NW return. See instructions. City, town or post office, state, and ZIP code. For a foreign address, see instructions. WASHINGTON, DC 20009 Enter the Return Code for the return that this application is for (file a separate application for each return) 1 **Application** Return **Application** Return Is For Is For Code Code Form 1041-A Form 990 or Form 990-EZ 01 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 Form 990-T (corporation) 07 THERESA FURMAN The books are in the care of ► 1630 CRESCENT PLACE NW - WASHINGTON, DC 20009 Telephone No. ▶ (202) 939-5532 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this . If it is for part of the group, check this box 🕨 🦳 and attach a list with the names and TINs of all members the extension is for. AUGUST 15, 2023 I request an automatic 6-month extension of time until , to file the exempt organization return for the organization named above. The extension is for the organization's return for: calendar year ► X tax year beginning OCT 1, 2021 SEP 30, 2022 , and ending Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: Change in accounting period 3a If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. За If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and 0. estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2022)

instructions

Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

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LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form **8868** (Rev. 1-2022)

instructions

Form	990-T	E	xempt Organization Business Income Tax Return)	OMB No. 1545-0047
			(and proxy tax under section 6033(e))		2024
		For cal	endar year 2021 or other tax year beginning OCT 1, 2021 , and ending SEP 30, 2022	·	2021
Depart Interna	tment of the Treasury Il Revenue Service	•	► Go to www.irs.gov/Form990T for instructions and the latest information. Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3).		Open to Public Inspection for 501(c)(3) Organizations Only
A	Check box if address changed.		Name of organization (Check box if name changed and see instructions.)	DEmpl	loyer identification number
	tempt under section 501(c)(3) 408(e)	Print or Type	MERIDIAN INTERNATIONAL CENTER Number, street, and room or suite no. If a P.O. box, see instructions. 1630 CRESCENT PLACE NW City or town, state or province, country, and ZIP or foreign postal code WASHINGTON, DC 20009 ok value of all assets at end of year		p exemption number instructions) Check box if an amended return.
G	Check organization				arramonada rotam.
	Check if filing only to	- ·	Claim credit from Form 8941 Claim a refund shown on Form 2439		
			ation filing a consolidated return with a 501(c)(2) titleholding corporation		—
			ed Schedules A (Form 990-T)		1
					Yes X No
			THERESA FURMAN Telephone number (202)	939-5532
Pai			d Business Taxable Income		
1	Total of unrelated	busines	ss taxable income computed from all unrelated trades or businesses (see		
			'	1	0.
2	December 1			2	
3	Add lines 1 and 2			3	
4	Charitable contrib		see instructions for limitation rules)	4	0.
5	Total unrelated bu	isiness :	taxable income before net operating losses. Subtract line 4 from line 3	5	
6			ng loss. See instructions	6	
7	Total of unrelated	busines	ss taxable income before specific deduction and section 199A deduction.		
	Subtract line 6 from	m line 5	i	7	
8	Specific deduction	n (gener	ally \$1,000, but see instructions for exceptions)	8	1,000.
9			duction. See instructions	9	
10	Total deductions	. Add lii		10	1,000.
11	Unrelated busine	ss taxa	ble income. Subtract line 10 from line 7. If line 10 is greater than line 7,		
	enter zero			11	0.
Pai	rt II Tax Com	putati	on		
1	Organizations tax	xable a	s corporations. Multiply Part I, line 11 by 21% (0.21)	1	0.
2	Trusts taxable at	trust ra	ates. See instructions for tax computation. Income tax on the amount on		
	Part I, line 11 from	n:	Tax rate schedule or Schedule D (Form 1041)	2	
3	Proxy tax. See ins	structio	ns >	3	
4	Other tax amounts	s. See ii		4	
5	Alternative minimu	um tax (5	
6			cility income. See instructions	6	
7	Total. Add lines 3	throug	n 6 to line 1 or 2, whichever applies	7	0.
LHA	For Paperwork F	Reducti	on Act Notice, see instructions.		Form 990-T (2021)

Part	III Tax and Payments								g - <u>-</u>
1a	Foreign tax credit (corporations attach Form 1	118; trusts attach Forr	n 1116)	1a					
b	0.11								
С	General business credit. Attach Form 3800 (se								
d	Credit for prior year minimum tax (attach Form								
е						1e			
2	011 15 4 6 5 15 7					2			0.
3				n 8697					
	Other	(attach statement)				3			
4	Total tax. Add lines 2 and 3 (see instructions).								
						4			0.
5	Current net 965 tax liability paid from Form 96					_			0.
6a	Payments: A 2020 overpayment credited to 20	·		,	1,40				
b	2021 estimated tax payments. Check if section			6b					
С				6c					
d	Foreign organizations: Tax paid or withheld at	source (see instruction	ns)	6d					
е	Backup withholding (see instructions)								
f	Credit for small employer health insurance pre								
g	Other credits, adjustments, and payments:								
	Form 4136	Other	Total	▶ 6g					
7	Total payments. Add lines 6a through 6g					7		1,4	401.
8	Estimated tax penalty (see instructions). Checl					8			
9	Tax due. If line 7 is smaller than the total of lin	es 4, 5, and 8, enter a			_	9			
10	Overpayment. If line 7 is larger than the total	of lines 4, 5, and 8, ent	ter amount ove	rpaid		10		1,4	401.
11	Enter the amount of line 10 you want: Credite				Refunded >	11			0.
Part	IV Statements Regarding Certain	Activities and Ot	her Informa	tion (see inst	ructions)				
1	At any time during the 2021 calendar year, did	I the organization have	an interest in o	or a signature o	other authorit	у		/es	No
	over a financial account (bank, securities, or of	ther) in a foreign count	ry? If "Yes," the	e organization n	nay have to file	:			
	FinCEN Form 114, Report of Foreign Bank and	d Financial Accounts. I	f "Yes," enter tl	ne name of the	foreign country	/			
	here								X
2	During the tax year, did the organization receive	ve a distribution from,	or was it the gra	antor of, or tran	sferor to, a				
	foreign trust?								X
	If "Yes," see instructions for other forms the or	-							
3	Enter the amount of tax-exempt interest receive								
4	Enter available pre-2018 NOL carryovers here								
	shown on Schedule A (Form 990-T). Don't redu					art I, line 4	٠.		
5	Post-2017 NOL carryovers. Enter available Bus	•	-	•					
	the amounts shown below by any NOL claime		Part II, line 17 f						
	Business Activi				post-2017 NOL				
	5313	90		\$		1	,001.		
				\$					
6a	Did the organization change its method of acc	• (,						X
b	If 6a is "Yes," has the organization described t	-			28? If "No,"				
Part	v Supplemental Information								
		aa muuda any athar a	additional inform	nation Coalingt	w.otiono				
rovide	e the explanation required by Part IV, line 6b. Al	so, provide any other a	additional infor	nation. See inst	ructions.				
	Under penalties of perjury, I declare that I have examined	this return, including accompa	anying schedules and	d statements, and to	the best of my know	vledge and be	lief, it is true,		
Sign	correct, and complete. Declaration of preparer (other than	n taxpayer) is based on all infor	mation of which pre	parer has any knowle	dge.				
Here			CHIEF FI	NANCIAL OFF	ICER	-	discuss this re shown below (th
	Signature of officer	Date	Title				? X Yes		No
	Print/Type preparer's name	Preparer's signature		Date	Check	if PTIN		•	
Paid		7/ ~	,		self- employe				
	KRISTEN BARNETT	Busten 1º	arnett	04/07/23	33 311161376		1234578		
Prepa Use C		1	· ·	<u> </u>	Firm's EIN		2-071432	5	
Joe (1001 WATER ST.	STE. 500							
	Firm's address ► TAMPA FL 33602)			Phone no	813-316	-2300		

SCHEDULE A (Form 990-T)

Unrelated Business Taxable Income From an Unrelated Trade or Business

0004

2021

OMB No. 1545-0047

Open to Public Inspection for 501(c)(3) Organizations Only

Department of the Treasury Internal Revenue Service ► Go to www.irs.gov/Form990T for instructions and the latest information.

▶ Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3).

A Name of the organization
MERIDIAN INTERNATIONAL CENTER

B Employer identification number
53-0259663

C Unrelated business activity code (see instructions) > 531390

D Sequence: 1 of 1

Pa	t I Unrelated Trade or Business Income		(A) Income	(B) Expenses	(C) Net
1 a	Gross receipts or sales478.				
b	Less returns and allowances c Balance ▶	1c	478.		
2	Cost of goods sold (Part III, line 8)	2			
3	Gross profit. Subtract line 2 from line 1c	3	478.		478.
4 a	Capital gain net income (attach Sch D (Form 1041 or Form 1120)). See instructions	4a			
b	Net gain (loss) (Form 4797) (attach Form 4797). See instructions)	4b			
С	Capital loss deduction for trusts	4c			
5	Income (loss) from a partnership or an S corporation (attach statement)	5			
6	Rent income (Part IV)	6			
7	Unrelated debt-financed income (Part V)	7			
8	Interest, annuities, royalties, and rents from a controlled organization (Part VI)	8			
9	Investment income of section 501(c)(7), (9), or (17) organizations (Part VII)	9			
10	Exploited exempt activity income (Part VIII)	10			
11	Advertising income (Part IX)	11			
12	Other income (see instructions; attach statement)	12			
13	Total. Combine lines 3 through 12	13	478.		478.

Part II Deductions Not Taken Elsewhere See instructions for limitations on deductions. Deductions must be directly connected with the unrelated business income

1	Compensation of officers, directors, and trustees (Part X)	1		
2	Salaries and wages	2		
3	Repairs and maintenance		3	
4	Bad debts		4	
5			_	
6	Taxes and licenses		6	250.
7	Depreciation (attach Form 4562). See instructions			
8	Less depreciation claimed in Part III and elsewhere on return	8b		
9	Depletion	9		
10	Contributions to deferred compensation plans			
11	Employee benefit programs			
12	Excess exempt expenses (Part VIII)			
13	Excess readership costs (Part IX)			
14	Other deductions (attach statement)			1,125.
15	Total deductions. Add lines 1 through 14		15	1,375.
16	Unrelated business income before net operating loss deduction. Subtract	line 15 from Part I, line 13,		
	column (C)		16	-897.
17	Deduction for net operating loss. See instructions			0.
18	Unrelated business taxable income. Subtract line 17 from line 16			-897.

LHA For Paperwork Reduction Act Notice, see instructions.

Schedule A (Form 990-T) 2021

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Pac	-Δ
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	ule A (Form 990-T) 2021				Page 2
Part		hod of inventory valuation			
1					
2	Purchases				
3	Cost of labor			3	
4	Additional section 263A costs (attach statement)				
5	Other costs (attach statement)				
6	Total. Add lines 1 through 5				
7	Inventory at end of year				
8	Cost of goods sold. Subtract line 7 from line 6. Enter				Yes No
9 Part	Do the rules of section 263A (with respect to property IV Rent Income (From Real Property and				resrio
			<u>-</u>	• • • • • • • • • • • • • • • • • • • •	
1	Description of property (property street address, city, s	state, ZIP codej. Grieck i	i a dual-use. See instri	actions.	
	В —				
	c —				
	D				
	<u> </u>	Α	В	С	D
2	Rent received or accrued	A	В	•	
a	From personal property (if the percentage of				
a	rent for personal property is more than 10%				
	but not more than 50%)				
b	From real and personal property (if the				
	percentage of rent for personal property exceeds				
	50% or if the rent is based on profit or income)				
С	Total rents received or accrued by property.				
_	Add lines 2a and 2b, columns A through D				
	,		'		
3	Total rents received or accrued. Add line 2c columns A	A through D. Enter here a	and on Part I. line 6. co	olumn (A)	0.
	Deductions directly connected with the income		, ,		
4	in lines 2(a) and 2(b) (attach statement)				
5	Total deductions. Add line 4 columns A through D. E	nter here and on Part I, I	ne 6, column (B)	>	0.
Part '	V Unrelated Debt-Financed Income (s	ee instructions)			
1	Description of debt-financed property (street address,	city, state, ZIP code). Ch	eck if a dual-use. See	instructions.	
	A				
	В				
	c				
	D				
		Α	В	С	D
2	Gross income from or allocable to debt-financed				
	property				
3	Deductions directly connected with or allocable				
	to debt-financed property				
а	Straight line depreciation (attach statement)				
b	Other deductions (attach statement)				
С	Total deductions (add lines 3a and 3b,				
_	columns A through D)				
4	Amount of average acquisition debt on or allocable				
_	to debt-financed property (attach statement)				
5	Average adjusted basis of or allocable to debt-				
	financed property (attach statement)				
6	Divide line 4 by line 5		%	%	%
7	Gross income reportable. Multiply line 2 by line 6				
8	Total gross income (add line 7, columns A through D). ∟nter here and on Part	I, line /, column (A)	>	0.
^	Allegable deducations NA Web 1997 C. J. P. C.		T	T	
9	Allocable deductions. Multiply line 3c by line 6	rough D. Fataultana a	on Doubli Bes 7!	on (D)	0.
10	Total dividends-received deductions included in line				0.
11	Total dividends-received deductions included in line	, io		······ –	٥.

Sched	ule A (Form 990-T) 2021 VI Interest, Annu	iitias D	ovalties and De	ante fror	n Control	led Or	ranization	2 /~	oo inct	ions)		Page 3
rail	WI IIILEIESI, AIIIIL	iiies, n	yanies, and ne	1113 1101			<u> </u>	,	ee instruct			
Name of controlled organization		2. Employer identification number	incon	3. Net unrelated 4. Total		ments made that is inc				6. Deductions directly connected with income in column 5		
(1)									J			
(2)												
(3)												
(4)												
					Controlled O	-	1					
7	7. Taxable Income	in	Net unrelated acome (loss) e instructions)		otal of specif yments mad		that is inc controlling gross	luded	in the zation's		Deductions connected v come in colu	vith
(1)												
(2)												
(3)												
(4)												
							Add colum Enter here line 8, c	and or	n Part I, ı (A)	Ente	d columns 6 a er here and o ine 8, colum	n Part I, n (B)
Totals Part	VII Investment I	noomo	of a Section 50	1/0\/7_/	(17)	<u></u>	nization		0.			0.
ı art		cription of		1(0)(1), (2. Amou		3. Deduction		ructions) 4. Set-	aaidaa	5 Total o	deductions
		,			incor		directly conne (attach state)	ected	(attach st		nt) and se	t-asides s 3 and 4)
(1)												
(2)												
(3)												
(4)					Add amou	ınte in					Add an	nounts in
					column 2 here and o line 9, colu	Enter n Part I, ımn (A)					column here and	5. Enter I on Part I, olumn (B)
Totals Part	VIII E IIII			_	Fl A -l -	0.						0.
		-	activity Income,	Otner I	nan Adve	ertisin	g income	see in	structions)			
1	Description of exploite	•	- Committee of the control of	-		- D4-1	l' 10 l	- (4)				
2	Gross unrelated busin						•	. ,		2		
3	Expenses directly con									3		
4	line 10, column (B) Net income (loss) from	unrelated	trade or business. S	Subtract lir	ne 3 from line	e 2. If a	gain, complete			3		
_										4		
5	Gross income from ac									5		
6	Expenses attributable									6		
7	Excess exempt expend			, but do no	ot enter mor	e tnan th	ne amount on I	ine		7		

Schedule A (Form 990-T) 2021

- 1	$D \sim \sim \sim$	
-	raue	,

Part	IX Advertising Income				1 age 4
1	Name(s) of periodical(s). Check box if reporting	two or more periodicals on a	consolidated basis	3.	
	A				
	В				
	c <u> </u>				
	D				
Enter a	mounts for each periodical listed above in the c	orresponding column.			
		Α	В	С	D
2	Gross advertising income				
	Add columns A through D. Enter here and on F	Part I, line 11, column (A)			0.
а	· ·	, , , , , , , , , , , , , , , , , , , ,			
3	Direct advertising costs by periodical				
а	Add columns A through D. Enter here and on F	•		•	0.
4	Advertising gain (loss). Subtract line 3 from line	<u> </u>			
•	2. For any column in line 4 showing a gain,				
	complete lines 5 through 8. For any column in				
	line 4 showing a loss or zero, do not complete				
	lines 5 through 7, and enter zero on line 8				
_					
5	Readership costs				
6	Circulation income				
7	Excess readership costs. If line 6 is less than				
	line 5, subtract line 6 from line 5. If line 5 is less				
	than line 6, enter zero				
8	Excess readership costs allowed as a				
	deduction. For each column showing a gain or				
	line 4, enter the lesser of line 4 or line 7	•			
а	Add line 8, columns A through D. Enter the gre				_
_	Part II, line 13	······································		>	0,
Part	X Compensation of Officers, Dire	ectors, and Trustees (s	see instructions)		
				3. Percentage	4. Compensation
	1. Name	2. Title		of time devoted	attributable to
				to business	unrelated business
(1)				%	
(2)				%	
(3)				%	
(4)				%	
	Enter here and on Part II, line 1)	0.
Part	XI Supplemental Information (see	instructions)			

FORM 990-T (A)	OTHER	DEDUCTIONS	STATEMENT 1
DESCRIPTION			AMOUNT
ACCOUNTING FEES	S ALLOCATED TO 990-T		1,125.
TOTAL TO SCHEDU	JLE A, PART II, LINE 14		1,125.
FORM 990-T SCHEDULE A	DESCRIPTION OF ORGANIZA BUSINESS	ATION'S UNRELATED ACTIVITY	STATEMENT 2

RENTAL INCOME FROM EVENT WHERE SERVICES RENDERED

TO FORM 990-T, SCHEDULE A, LINE E

990-T SCH A	POST-2017	NET OPERATING	LOSS DEDUCTION	STATEMENT 3
TAX YEAR	LOSS SUSTAINED	LOSS PREVIOUSLY APPLIED	LOSS REMAINING	AVAILABLE THIS YEAR
09/30/21	1,001.	0.	1,001.	1,001.
NOL CARRYOV	ER AVAILABLE THIS Y	YEAR	1,001.	1,001.